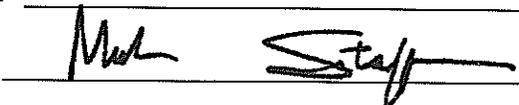


**PART 4  
PROPOSALS DOCUMENTS**

**PROPOSALS COVER PAGE**

<b>Name of Firm, Entity or Organization:</b> DRC Emergency Services, LLC
<b>Federal Employer Identification Number (FEIN):</b> 63-1283729
<b>State of Florida License Number (If Applicable):</b> CRC1330086
<b>Name of Contact Person:</b> Jim Kelley
<b>Title:</b> Regional Manager
<b>E-Mail Address:</b> jkelley@drcusa.com
<b>Mailing Address:</b> Headquarters: 740 Museum Drive Mobile, AL 36608
<b>Street Address (if different):</b> Field Office: 500 South Australian Ave., Suite 600
<b>City, State, Zip:</b> West Palm Beach, FL 33401
<b>Telephone:</b> 561-820-4877 <b>Fax:</b> 251-343-5554
<b>Organizational Structure – Please Check One:</b> Corporation <input checked="" type="checkbox"/> Partnership <input type="checkbox"/> Proprietorship <input type="checkbox"/> Joint Venture <input type="checkbox"/> Other <input type="checkbox"/>
<b>If Corporation:</b> <b>Date of Incorporation:</b> 09/12/01 <b>State of Incorporation:</b> Alabama
<b>States Registered in as Foreign Corporation:</b> AR, CA, CT, DE, District of Columbia, FL, GA, HI, IA, KS, KY, LA, MD, MA, MS, MO, NJ, NC, ND, OK, RI, SC, TN, TX, VA
<b>Authorized Signature:</b> <b>Print Name:</b> Mark Stafford <b>Signature:</b>  <b>Title:</b> Chief Operating Officer <b>Phone:</b> 251-343-3581 or cell: 504-415-7945
<b><i>This document must be completed and returned with your Submittal.</i></b>



**DRC Emergency Services, LLC**  
500 South Australian Ave., Suite 600 • West Palm Beach, FL 33401  
1-888-721-4372 • 1-561-820-4877 • FAX 1-251-343-5554

May 3, 2012

Sumter County Board of Commissioners  
7375 Powell Road  
Wildwood, FL 34785

Re: Disaster Debris Hauling Services RFP # 010-0-2012/AT

Dear Sir or Madam,

DRC Emergency Services, LLC, part of the DRC Group\*, appreciates the opportunity to present to you and Sumter County, Florida our proposal to provide Disaster Debris Hauling Services as required in the above referenced RFP. As veterans of numerous disaster recovery events, we understand the importance of preparation in ensuring a timely and successful response to natural and man-made disasters. Mark Stafford, Chief Operations Officer, is authorized to legally bind DRC Emergency Services, LLC to the terms and conditions of this proposal. Evidence of his signing authority is attached with this letter.

DRC Emergency Services, LLC (DRC ES), is among the leading disaster management companies in the United States. **Since 1989, the DRC Group has removed in excess of 100,000,000 cubic yards of debris.** Our commitment to professional, honest and immediate disaster recovery combined with our financial stability, experience and resources, ensures that DRC ES is the most qualified company to work with you to rebuild your community should the need arise. We have read and thoroughly understand the requirements set forth in the solicitation, have visited and researched the unique needs of your area, and are ready to work with you to develop the most successful plan of action should your community ever be affected by a disaster event.

As one of the leading disaster management companies in the United States, we have developed one of the most capable recovery teams in the nation. Our permanent staff is NIMS-certified and fully knowledgeable of the FEMA reimbursement process, having insured that each and every client has received 100% reimbursement for all eligible disaster-related debris. DRC values client and local community relations, and has had overwhelming success with training programs, pre-event planning workshops, quality control and safety. Our past performance and references, included in the proposal will demonstrate our commitment to rebuilding and returning your community to a sense of normalcy.

## The DRC Group

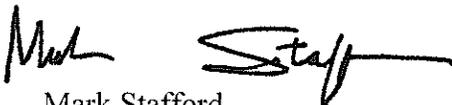
Examples of DRC's capabilities include:

- ❖ During the 2004 Hurricane season, The DRC Group worked 37 simultaneous, separate contracts performing a total of over \$150,000,000 in emergency work, and recovering over 10,000,000 cubic yards of debris in a four and half month period.
- ❖ During 2005 and 2006, the DRC family of companies worked on damages from Hurricanes Katrina, Rita and Wilma from the Florida Keys to Louisiana all the way to Houston, Texas.
- ❖ Following Hurricane Ike and Gustav, DRC ES established industry benchmarks in Houston, Texas by achieving a FEMA record for hauling debris in a single day under a FEMA disaster declaration project.
- ❖ DRC was involved in multiple aspects of the recovery and reconstruction effort following the devastating 2010 earthquake in Haiti that left much of the country in ruins. Some of DRC's projects included several body recovery initiatives, debris removal and demolition, as well the provision of temporary and long-term life support facilities.
- ❖ In the aftermath of the Deepwater Horizon Oil Spill, DRC was successfully classified as an Oil Spill Removal Organization (OSRO) by the United States Coast Guard. Participation in this program allowed DRC to provide professionally recognized services to Escambia County, Florida as well as Plaquemines Parish, Terrebonne Parish, and Lafitte Parish, Louisiana.
- ❖ In early April 2011, a severe weather event culminated in easily the most prolific, active month for tornados on record in the United States. DRC was contracted by more than five separate entities to perform debris removal services for more than 25 separate contracts. Some of the entities included the North Carolina Department of Transportation, the Alabama Department of Transportation, the Alabama Department of Conservation and Natural Resources, the City of Birmingham, USACE in Joplin, Missouri, as well as various other small cities and townships.

For over 22 years, DRC has been the trusted choice to serve towns, cities and countries across the world with disaster recovery services. The following proposal will outline how DRC ES's experience, qualifications, and approach makes DRC ES uniquely suited to assist Sumter County with all aspects of the disaster recovery process, as required. The proposal is in all respects fair and in good faith, without collusion or fraud and conforms to the specifications of your invitation to bid.

If we may offer any additional information or clarifications regarding our experience or capabilities, please let us know. Thank you for the opportunity to offer our proposal and we look forward to working with Sumter County in the future.

Sincerely,



Mark Stafford  
Chief Operations Officer

\*Note: The DRC Group is composed of related, but distinct legal entities, involved in, among other things, all aspects of the debris management field.

UNANIMOUS WRITTEN CONSENT OF  
SPECIAL MEETING OF  
THE MEMBERS  
DRC EMERGENCY SERVICES, LLC  
HELD ON THE 24<sup>th</sup> DAY OF MAY, 2007.

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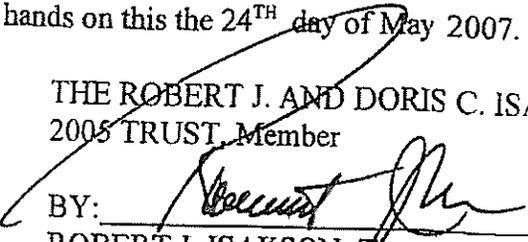
The undersigned, being the Members of record of DRC EMERGENCY SERVICES, LLC., unanimously agree, in writing, to the following actions of a special meeting of all the Members. This unanimous written consent shall be filed with Minutes of the of the limited liability company and shall have like force and effect as if the resolutions and actions taken herein had been duly adopted at a special meeting of the Members of the limited liability company with all such members being present.

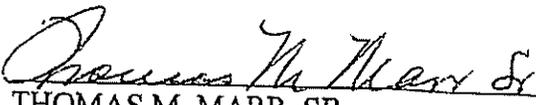
The following resolution is hereby unanimously adopted:

BE IT RESOLVED, that T. MARK STAFFORD, as COO of DRC EMERGENCY SERVICES, LLC, is authorized to negotiate and execute all proposals and bids on behalf of DRC EMERGENCY SERVICES, LLC.

IN WITNESS WHEREOF, the undersigned, being Members of DRC EMERGENCY SERVICES, LLC, have hereunto set our hands on this the 24<sup>TH</sup> day of May 2007.

THE ROBERT J. AND DORIS C. ISAKSON  
2005 TRUST, Member

BY:  (SEAL)  
ROBERT J. ISAKSON, Trustee

 (SEAL)  
THOMAS M. MARR, SR.,  
Administrative Manager

THE MERRI LYNN CAIN 2006  
REVOCABLE TRUST

BY:  (SEAL)  
THOMAS M. MARR, SR., Its Trustee

THE JAMES BRUCE MARR 2006  
REVOCABLE TRUST

BY: Thomas M. Marr Sr. (SEAL)  
THOMAS M. MARR, SR., Its Trustee

THE TARA JANE MARR WOODFIN 2006  
REVOCABLE TRUST

BY: Thomas M. Marr Sr. (SEAL)  
THOMAS M. MARR, SR., Its Trustee

THE GINA RENEE MARR TAYLOR 2006  
REVOCABLE TRUST

BY: Thomas M. Marr Sr. (SEAL)  
THOMAS M. MARR, SR., Its Trustee

THE THOMAS M. MARR, JR. 2006  
REVOCABLE TRUST

BY: Thomas M. Marr Sr. (SEAL)  
THOMAS M. MARR, SR., Its Trustee

THE RALPH SCOTT SHIRAH 2006  
REVOCABLE TRUST

BY: Thomas M. Marr Sr. (SEAL)  
THOMAS M. MARR, SR., Its Trustee

**TAB 1. MANPOWER AND  
EQUIPMENT**

**TAB 2. TIME RESPONSE**

**TAB 3. EXPERIENCE**

**TAB 4. PRICE AND REQUIRED  
SUBMITTALS**





DRC Emergency Services, LLC  
500 South Australian Ave. Suite 600 • West Palm Beach, FL 33401  
Phone: (561) 820-4877 • Fax: (251) 343-5554

**MANPOWER AND EQUIPMENT**

<b>PERSONNEL LIST OF THE DRC GROUP</b>
<b>Robert J. Isakson - Managing Director.</b>
<b>Thomas M. Marr, Sr. - Member of DRC ES.</b>
<b>Mark Stafford - Chief Operating Officer of DRC ES.</b>
<b>April R. Callaway – Regional Manager for Alabama, Senior Manager for Contracts.</b>
<b>Tony Swain - Regional Manager for North and South Carolina.</b>
<b>Tom B. Combs - Vice President of Governmental Affairs, Regional Manager for Texas and Oklahoma, and Emergency Housing Coordinator.</b>
<b>Kristy Fuentes - DRC Regional Manager.</b>
<b>Dr. Walter Maestri - Emergency Management Consultant.</b>
<b>James D. Kelley, CEM- Regional Manager for Florida.</b>
<b>Paul F. Persons, Jr. - Senior Vice President of the DRC Group.</b>
<b>Lee Wilson - Senior Project Manager.</b>
<b>Michael Cooney - Regional Senior Project Manager.</b>
<b>Chuck Prieur - Senior Vice President for Construction and Engineering.</b>
<b>Casey McConnell - currently a Project Manager for a USACE site development contract in Minot, North Dakota.</b>

## Key Personnel

Key personnel of DRC Emergency Services, LLC (DRC ES) and the DRC family of affiliated and associated companies, which includes DRC Pacific, subcontractors, contract reservists and associate personnel, have been involved in hurricane emergency responses for many years, since as early as 1961. For the past 22 years, the DRC team has responded to major natural or man-made disasters occurring within the continental United States and its territories, in theatres of U.S.-led troop operations, and in Central America. The DRC personnel are trained, motivated and available for immediate deployment in an emergency response. Personnel are N.I.M.S.-certified and/or have specialized training in safety and asbestos management and are equipped with utility vehicles, digital, handheld, multi-state, two-way radios, cellular communications, and handheld computers. DRC personnel will have the experience and/or training to respond immediately to disasters and are provided with a DRC ES supervisor handbook including required reports and forms for successful disaster response and management thereof.

Regional Managers are assigned to specific geographic locations throughout the United States to assist, monitor and lead the project teams in response to emergency situations. Regional Managers from one region may be assigned to support other Regional Managers as needed and all Regional Managers may be mobilized to one location to support emergency situations.

## Professional Recognition

DRC ES and its affiliates are leaders in the field of disaster management and emergency recovery. DRC ES and affiliate employees, subcontractors, associates, and contract reservist personnel have specialized training for emergency management and/or have attended multiple industry seminars and conferences. DRC ES, its subcontractors, and/or personnel list among their accomplishments, membership in many professional organizations including NEMA, APWA, SWANA and the Society of American Military Engineers. DRC and/or its' affiliates, associates and/or subcontractors are licensed General Contractors in the states in which DRC performs disaster response services. DRC ES is familiar with USACE, FEMA, and FHWA rules and regulations, the Stafford Act, and 44CFR as they pertain to emergency response, recovery and reimbursement.

## Senior Management

**Robert J. Isakson** is the Managing Director and largest shareholder of The DRC Group (DRC), comprised of a number of specialized U. S. and International companies which provide construction, logistics, marine and disaster services worldwide. DRC provides emergency logistics, reconstruction, debris management and removal, reduction, landfill management, incineration, tree trimming and arborist services, marine salvage and reconstruction, recycling, underground utility construction and debris removal, heavy construction, levee repair, vertical construction and hazardous waste removal, remediation and recycling services throughout the world. DRC also provides temporary housing, temporary and portable jails, life support, and explosive ordnance removal services. DRC has responded to numerous wars, insurrections, (including recent contracts in war-torn Kuwait, Somalia, Kosovo, and Iraq) hurricanes, earthquakes, tornadoes, typhoons, floods, fires, and ice storms since its inception in 1989. DRC

## The DRC Group

is currently listed in the top 100 ENR Specialty Contractors for 2009 and has worked up to forty-three (43) separate, simultaneous major disaster projects simultaneously throughout multiple states and throughout the world. In two virtually simultaneous recent disasters, DRC opened approximately sixty-five (65) permitted Debris Management Sites within a few days in two states over some 40 plus counties and parishes, and has successfully closed each DMS and permit as the need for it dissipates.

DRC maintains over 250 reserve contracts with various cities, counties, parishes, government agencies and states for immediate response to natural and man-made disasters should they occur. Mr. Isakson is a Director of the Claridge Group, a licensed real estate brokerage firm, formed in 1986. Previously, Mr. Isakson was a Special Agent with the Federal Bureau of Investigation of the United States for ten years, serving as a Supervisor in charge of "white-collar" crime and political corruption within the State of Louisiana. He is also one of the founders of Al-Ayoub Marr Bell Trading and Contracting, W.L.L., a construction and life support service company founded in Kuwait, and directed its international operations from its inception. Mr. Isakson has served on the Board of Directors and as the Managing Director of MANCO Recruiters International, a worldwide manpower recruitment firm registered and headquartered in Delhi, India and on the Board of Directors of New Gurkhas International, Kathmandu, Nepal. He has worked and traveled throughout over 131 countries and territories on six continents, lived for a number of years in the Arabian Peninsula, India, and Africa and is intimately familiar with international corporate and business development, finance, landfill management, recycling, hazardous waste remediation and removal, and civil construction.

Mr. Isakson is also the Managing Director of the DRC Foundation, a charitable endeavor involved in the welfare and educational advancement of children throughout the United States and the world. The DRC Foundation has provided dozens of high school and college scholarships for needy children, thousands of bicycles for children at Christmas and provides housing and support for needy children and families with children, especially for those families involved in Emergency Management or the victims of natural or man-made disasters. The DRC Foundation is currently involved in providing emergency housing and classroom facilities to victims of the numerous Hurricanes that struck the Republic of Haiti recently. Mr. Isakson is a founding Member of the Board of Directors of Children's Chance for Tomorrow, a modern and all-encompassing orphanage on a remote island in the Philippines. Mr. Isakson was also a founding Member of the Board of Directors of the Disaster Contractors Association which is comprised of various large Disaster Contractors who have joined together in this industry group to further the professional and business interests of the members. Mr. Isakson holds a B.B.A. in accounting from Lamar University in Beaumont, Texas and is graduate of the FBI Academy, Quantico, Virginia.

**Thomas M. Marr, Sr.** is Member of DRC ES. Mr. Marr is one of the founders of DRC, Inc. and has directed overall operations and management since inception. Mr. Marr is the former Assistant Attorney General for the State of Alabama, and was a Member of the State of Alabama Legislature and served on the State of Alabama Constitutional Committee. Mr. Marr also served as President and Chairman of the Board of Deposit National Bank of Mobile and Director of Compass Bank of Mobile. Mr. Marr holds a degree in civil engineering and is a practicing attorney licensed in the State of Alabama since 1957.

**Mark Stafford** is Chief Operating Officer of DRC ES. Mr. Stafford has many years of experience in disaster and commercial and industrial waste management and has participated in recovery following ice storms and hurricanes throughout the Southeast. He has overseen and operated landfills, recycling operations, and transportation companies exceeding \$200 million in annual revenues. He has managed teams of over 1100 staff serving business, industry, and municipalities. Previous to joining DRC, he was the President and Regional Director of Allied Waste for the State of Louisiana. He also worked in an executive capacity for Waste Management. He handles the day to day operations and marketing for DRC Emergency Services. Mr. Stafford earned a B. S. in business from the University of Louisiana Lafayette.

### **Regional Managers**

**Kristy Fuentes** is a DRC Regional Manager. Ms. Fuentes has extensive experience in program management, disaster and demolition contracting, and regulatory compliance. Since joining DRC in 2005, Ms. Fuentes has managed DRC's regional Louisiana office by providing management and oversight for all Louisiana projects. Following Hurricane Katrina, Ms. Fuentes managed expansive projects for the Orleans Levee Board, St. Bernard Parish, and the United States Corps of Engineers. Ms. Fuentes has served as program manager for four contracts with the Louisiana Department of Environmental Quality, including the "Katrina Car and Vessel" contract. She is currently the Program Manager for DRC's third massive demolition project in the City of New Orleans.

Following Hurricane Gustav, Ms. Fuentes managed nine major disaster-response contracts across southern Louisiana with a cumulative contract value of over thirty million dollars.

In response to the BP MC 232 oil spill, Ms. Fuentes played a key role in the clean-up of lower Jefferson, Terrebonne and Plaquemines Parishes thru the employment and management of hundreds of local residents and vessels. By implementing revolutionary methods and clean-up techniques, Ms. Fuentes assisted in the restoration of those communities most drastically affected by the disaster.

Prior to joining DRC Emergency Services, Ms. Fuentes was a manager for Lash Homes, Inc. before owning a small business ended by Hurricane Katrina.

**Tony Swain** is Regional Manager for North and South Carolina. Mr. Swain came to DRC after 3 years as a Project Manager for Cahaba Disaster Recovery. During which time he oversaw the demolition of hundreds of houses in Orleans Parish, LA. Along with Debris Removal projects in Springfield, MO., Green County, MO. and Amherst, NY.. Previously he spent 12 years as Senior Project Manager and Procurement and Contracts Administrator for an Emergency Services Company in Florida. He was responsible for providing sub-contractors for 46 separate contracts and 55 TDSRSs in the 2004 hurricane season involving hurricanes: Charlie, Frances, Ivan, and Jeanne. In 2005 he performed the same tasks for 21 separate contracts and was the Project Manager for the City of Miami in the aftermath of hurricanes: Katrina and Wilma. Mr. Swain has an extensive Managerial and Sales background.

**Tom B. Combs** is Vice President of Governmental Affairs, Regional Manager for Texas and Oklahoma, and Emergency Housing Coordinator. Mr. Combs joined the DRC team on a consulting basis in 2002 and brings over 25 years in "hands-on" housing experience. Previously, he spent over 10 years in public office as City Councilman and Mayor Pro-tem for The City of Beaumont, Texas. In that capacity he served as liaison to the Beaumont Housing Authority and as President of the Innovative Housing Corporation. He also held the position of Homeless Programs and AIDS Housing Coordinator for the City of Houston. In this position he directly supervised, coordinated and monitored over 30 million dollars in temporary, transitional, and permanent housing construction and operations contracts. Additionally, Mr. Combs served as District Director and Chief of Staff for two members of Congress where he personally directed all housing related activities and serves as liaison between the congressmen, the cities, and the Department of Housing and Urban Development. He has extensive experience in minority, women, and disadvantaged contractor outreach programs. Mr. Combs has also owned his own firm, Tom Combs & Associates, which specialized in local, state, and federal contract negotiations. Mr. Combs lives and is headquartered in Houston, Texas.

**James D. Kelley, CEM** serves as the Regional Manager for Florida. Mr. Kelley came to DRC after five years with the Florida Department of Transportation (FDOT). During his time with FDOT, Mr. Kelley oversaw several programs including the Reverse Lane Operations for the Governor's office during emergencies. He was also recognized by then Governor Jeb Bush as having one of the "benchmark" programs in the country for Mass Evacuation of Citizens. He is also a proud Retiree from the United States Air Force (USAF), where he served over twenty years as a Security Specialist and Emergency Management Specialist and managed a variety of governmental programs, including emergency management, security, facilities, and planning. In addition, he successfully and efficiently managed a multitude of complex missions and tasks related to emergency response. These plans helped to mitigate the casualties and damages caused by acts nature, including hurricanes Charley, Frances, Ivan, and Jeanne. Mr. Kelley also secured and manages a State Insurance re-inspection program for homeowners throughout the state of Florida. Mr. Kelley holds a BA in Emergency Management, along with several certifications in Homeland Security, Hazmat Operations and Incident Management. Mr. Kelley is one of only fifteen hundred International Certified Emergency Managers in the world.

### **Emergency Management**

**Dr. Walter Maestri** is Emergency Management Consultant. Dr. Maestri served for over a decade as Director of Emergency Management for Jefferson Parish, Louisiana, playing a key role in preparation and evacuation planning for Louisiana's largest suburban parish. His expertise and experience have been utilized by federal and state emergency planners as well as nationwide news networks over the past ten years. Most recently, Dr. Maestri served the citizens of his parish and state with distinction during Hurricane Katrina and its aftermath, the nation's worst-ever natural disaster. He has authored over a dozen publications and presentations on emergency management, has ten different certifications from the Emergency Management Institute and the Federal Emergency Management Agency, and holds a bachelors degree from Spring Hill College in Mobile, as well as a doctorate from the University of Southern Mississippi.

## **Government and Client Relations**

**April R. Callaway** is Senior Manager for Contracts. During the 2004 hurricane season, she assisted in managing the Pensacola and Perdido Key Beach sand remediation and restoration projects. Ms. Callaway has also managed the introduction, maintenance, extensions and renewals of all stand-by contracts for the States of Texas, Florida, Alabama, Mississippi, Louisiana, Texas, South Carolina, North Carolina, Georgia, Virginia, California, Washington, and Hawaii as well as maintaining customer/client relations. She has been in charge of developing, promoting, and marketing DRC through various functions and conferences throughout the United States. Ms. Callaway has been extensively involved in the research, development and response to proposals for the DRC family of companies. Previously, she was in charge of all commercial construction projects for Reynolds Contracting, a residential and commercial construction and remodeling firm. She also served as a consultant on import/export commodities in Naples, Italy. Ms. Callaway received her B.S. in Business Management from the University of Maryland University College of Europe in 2004. She is N.I.M.S. certified.

## **Project Management and Operations**

**Paul F. Persons, Jr.** is the Senior Vice President of the DRC Group, an international disaster recovery firm that concentrates in the field of debris management, environmental remediation, demolition and recycling including the management of temporary landfills along with other related construction services.

Born and raised in Mobile, Alabama, Mr. Persons graduated from Auburn University in 1998 with a Bachelors of Science in Building Science through the School of Architecture, Design and Construction with additional undergraduate studies in Economics. He serves on the Board of Directors for the South Alabama YMCA and CMU Church. Post graduate training in FEMA's online emergency management programs, environmental remediation, OSHA and various constructions licenses. Mr. Persons is also an active member of the Disaster Recovery Contractors Association (DRCA) in Washington, DC.

He has worked in many countries (Albania, Kosovo, Honduras, Haiti, Bahamas, Colombia and others) around the world, but primary throughout the United States and its territories. His career began as estimator and business development manager for DRC, primarily focused on federally funded projects for recovery, processing, recycling and disposal of waste generated by natural and man-made disasters.

In 1999, he served as Safety Officer on a major mechanical infrastructure project in Latin America (Honduras) and worked overseas during the Kosovo Conflict as a project and account manager for DRC. Along with the debris management work, from 2000 to 2006 managed a U.S. Coast Guard facilities ID/IQ Contract with DRC throughout the mid-Atlantic states of North Carolina, Virginia, Maryland, Delaware, New Jersey, and New York. From 2003 to 2010, Mr. Persons served as Vice President of DRC in charge of disaster operations and business development. During that time period, he managed nearly \$600 million dollars in recovery contracts, totaling nearly 25 million cubic yard of waste.

## The DRC Group

Mr. Persons currently resides in Mobile, AL, but continues to work throughout the U.S. along with projects in Haiti, Honduras and South America.

**Lee Wilson** is Senior Project Manager and one of the most trusted and respected managers at DRC. Mr. Wilson has forty years of extensive and invaluable experience in the civil construction industry. Mr. Wilson has for the last twenty years, acted extensively in the capacity as a project manager and estimator, building airports, interstates, state, city, county projects including water and sewer, storm drain, and large excavation projects. Mr. Wilson managed the Martin County, Florida project in 2004 for DRC which accounted for 1.1 million cubic yards of debris recovered and processed. Lee managed the demolition of 417 homes for the University of South Alabama, Mobile, Alabama. Within hours of the landfall of Hurricane Katrina Lee was on site in Louisiana leading the project in East Baton Rouge. Mr. Wilson is currently working on the Louisiana DOTD project and is responsible for the management of debris removal that encompasses thirteen parishes. Lee has directed the management of this project that accounts for the recovery of 2.2 million cubic yards of debris. Mr. Wilson has international project management experience that extends as far as Nogliki, Russia where he served as Civil Engineering Consultant to Exxon Mobil in the building of an airport, a project valued at \$58 million. Lee was the Construction Manager that managed and directed the installation of water and sewer infrastructure for an entire country in Central America.

**Michael Cooney** is a Regional Senior Project Manager for the DRC family of companies. As a Regional Senior Project Manager, he is responsible for managing multiple project managers during simultaneously occurring projects. Prior to joining DRC in 2006, Mr. Cooney owned and operated a civil construction firm and later was a partner in a luxury home construction and remodeling business in Birmingham, Alabama. Since joining the DRC Group, Mr. Cooney has managed several large scale debris management projects and has worked extensively in the Marine Construction and Civil Construction operational side of DRC. In 2007, Mr. Cooney managed the demolition of thousands of damaged Hurricane Katrina homes in New Orleans. As a project manager for the Plaquemines Parish Canals and Ditches contract, he oversaw the cleaning of sixty miles of marsh land and the removal of over five million cubic yards of debris. In 2010, he managed some 500 vessels in response to the BP MC252 Oil Spill and also managed the oversight for construction of multiple, multi-storied government buildings. Most recently, he has been responsible for the overall management of a number of the tornado recovery operations in North Alabama. These operations have included right of entry programs, vegetative and C&D programs, and hazardous waste recovery and recycling programs. Mr. Cooney attended at Auburn University in Auburn, Alabama and has participated in numerous disaster re-enactments and simulations with cities and counties throughout the United States.

## Contracts and Proposals

**Chuck Prieur** is Senior Vice President for Construction and Engineering. Mr. Prieur has worked extensively in East Baton Rouge, St. Tammany, St. Charles, and Plaquemines Parishes on the Hurricane Katrina Louisiana DOTD project and throughout Texas and Louisiana in recovery efforts for Hurricane's Ike and Gustav. Mr. Prieur started his own business in 1985, with the acquisition of a full service gas station. His business expanded to own and manage four stations. Mr. Prieur served as a liaison to Shell Oil on Dealer Related Issues as well as served as a

## The DRC Group

consultant to Shell Oil for purposes of developing a new business model. He also owned and managed a full service financial services company for six years. He majored in accounting at the University of Louisiana-Lafayette and is certified in Asbestos Supervision and N.I.M.S.

**Casey McConnell** is the Chief Estimator for DRC. Mr. McConnell has over 15 experience in the heavy and commercial construction industry. His experience includes heavy/highway and commercial construction projects ranging in size from less than \$1,000,000 to over \$100,000,000. He has held many positions in the construction industry, including estimator, chief estimator, project manager, and vice president (operations). Mr. McConnell has been involved in many large scale construction projects, with an emphasis on the demolition, civil, structural, and MEP trades. He has participated in several detention facility projects, including the additions to the Huntsville, AL city jail (2003). Mr. McConnell served as project coordinator for two construction and demolition projects in the New Orleans area, the City Park Tennis Center, and the New Orleans Strategic Demolition Project. Mr. McConnell is a graduate of the University of South Alabama.

## AVAILABLE EQUIPMENT

The DRC GROUP (DRC), which includes DRC Emergency Services, DRC, Inc, Equipment Leasing (EQL), and associated and affiliated companies and subcontractors, owns substantial trucks and specialized pieces of heavy equipment, attachments and support equipment specifically designed for emergency response. DRC owns dozens of cellular and radio telephones for use in an emergency. DRC ES, DRC and/or their subcontractors have national priority contracts with multiple national equipment leasing companies and subcontractors and/or independent contractors through which hundreds of trucks and/or pieces of heavy loading equipment are available to supplement DRC's and/or the subcontractor's fleets. In summary, DRC ES is capable of mobilizing all of the listed equipment and more, as needed, to meet the clearing requirements of a Notice to Proceed.

## DRC GROUP EQUIPMENT

300-Trucks				General Information		
Owner	Year	Make	Model	Description	Serial #	Tag #
EQL	2006	Ford	F-650 4x2	Kitchen Tractor	3FRNW65R16V255189	AL 2X350323
EQL	2010	Hyundai H100 #317	H 100 Lorry	LORRY	KMFZBX7BAAU597392	
EQL	2006	Hyundai H100	H 100 Lorry	LORRY	KMFZBX7BAAU594809	
EQL	2011	Ford	F750	Truck	3FRPX7FA8BV586561	AL-2X252440
EQL	2011	Ford	F750	Truck	3FRPX7FAXBV586562	AL-2X211477
EQL	2011	Ford	F750	Truck	3FRPX7FA1BV586563	AL252441
EQL	2011	Ford	F750	Truck	3FRPX7FA3BV586564	AL-2X211474
EQL	2011	Ford	F750	Truck	3FRPX7FA5BV586565	AL-2X211478
EQL	2011	Ford	F750	Truck	3FRPX7FA7BV586566	AL-2X211476
DRC	1996	GMC	TopKick	18' DumpTruck	1GDJ7H1J3TJ509970	AL 2AP705178
DRC	1986	International	Vacuum Truck	Vacuum Truck-HiRail	2HTNFHYN0GCB12051	AL 2X350317
DRC	1994	International	4900 4x2	Box Storage	1HTSDAAM1RH593325	AL 2X250707

The DRC Group

DRC	2000	Volvo	VNL64T	Tractor	4V4ND3JJ8YN241360	LA P122559
EQL	2003	Kenworth	Tandem T800	Knuckleboom Self-Loader	1NKDLU0X83J392848	AL 2AP757256
EQL	2006	Peterbilt	379 TM	Knuckleboom Self-Loader	1NP5LBOX26N896831	AL 2AP757259
EQL	2006	Kenworth	W900	Knuckleboom Self-Loader	1NKWLBOX96J143881	AL 2AP757260
EQL	2006	Kenworth	W900	Knuckleboom Self-Loader	1NKWLBOX26J143883	AL 2AP757250
EQL	2012	Kenworth	W900	Tractor	1XKWP4TX4CJ327560	AL 2AP770597
<b>500 - Trailers</b>				<b>General Information</b>		
Owner	Year	Make	Model	Description	Serial #	Tag #
LAFND	1982	Polar American	40'	Storage Van	1873	None
DRC	1997	Trail King	501	24' Lowboy Trailer	1TKCO242XVG039030	AL 2TR52563
DRC	1999	Haulmark	C510BS 10'	Enclosed Cargo	4XSCB1018XG009863	AL 2UT06984
DRC	2000	Featherlite	5'X10'X53'	Command Center	4 FG-L0532-3-YC028239	LA E487851
DRC	2000	Wallace	30 Ton	46' Lowboy	DLBT5031000000125	AL 2TR52562
DRC	2001	Viking	40 Ton	46' Lowboy	1V9CR46321N062452	AL 2TR52561
DRC	1998	Long	700 JBJ	15' Boat Trailer	1LGAMAM1XW1D05046	
DRC	2001	Express	UTIL 08 L5X8	Encl Cargo Trailer	4X4TSE2131U301974	AL 2UT06982
DRC	2005	Port City Trailers	7x12 SDTA	12' Utility Trailer	4PCU2122751000030	AL 2UT06983
EQL	2002	Iron Dog	18' X 8'	18' Utility/Car Trailer	5FELS18272C006881	AL 2TR13261
EQL	2005	Fleetwood	Pace Arrow 36D	Motorhome	5B4MP67G053402664	AL 2R450116
LAFND	2006	Dream Coach	7403	Trailer	1D9HG19256P397243	AL 2TR52552
EQL	2005	Host	HSTA3800T	48' Boat/Car Hauler	1H9SGWL324W138115	AL 2TR13266
EQL	2007	Carry-On	6x12 Cargo Trailer	Cargo Trailer	4YMCL12197G066383	AL 2TR13264
EQL	2002	Haulmark	WT-L-BHP 6280	Kitchen Trailer	4XSG540362G041778	AL 2TR52559
EQL	2007	Econline	DP2425DA	Debris Dump Trailer	42EDPKV2971000240	AL 2TR13268
EQL	2007	Haulmark TL	GRG85X32W	Lg. Cargo Trailer	16HG532267G091896	AL 2TR13260
EQL	1997	Dutchman	Classic (5th Wheel)	32' Travel Trailer	47CT20P28V1078556	AL 2TL395A8
EQL	2007	Lone Wolf	U818H	18' Utility/Car Trailer	4P7U818277F019638	AL 2TR13267
EQL	2009	Magic Tilt	TCA2452W	Boat Trailer	1M5BA242991E49649	AL 2UT02635
EQL	2009	Port City	24' Custom Trailer	Prison Trailer	4PCCU242191000016	AL 2TR13265
EQL	2005	Beach	18 Ft.	Dump Trailer	4XWDP18215N708220	AL 2TR52556
EQL	2005	Interstate	Pintle Hitch 25 ft.	Debris Dump Trailer	1JKDLA4045M005682	MS87735T
EQL	2004	Interstate	Pintle Hitch 25 ft.	Debris Dump Trailer	1JKDLA4024M005162	AL 2TR13263
EQL	2005	Econo	Pintle Hitch 25 ft.	Debris Dump Trailer	42EDPKT2X51000358	AL 2TR13270
EQL	2005	Interstate	Pintle Hitch 25 ft.	Debris Dump Trailer		MS44480T
EQL	2010	Sport Trail	With Asset 1422	Boat Trailer	159BB3832AW542905	
EQL		Top Hat	EH20X7 -14E-F	20' Utility/Car Trailer	4R7BU2022BT110787	
EQL		Cargo @Wally-Mo		3 Car Hauler	1WHR4820SH157988	Ark. PT60482
EQL		Utility Trailer	18' Double Axle	Flatbed Utility Trailer		
EQL	2012	Talbert	T(4) DW-55SA-HRG-1(EC3/1)	Semi Trailer, Drop Deck	40FSK5232C1031642	Applied For
EQL	2012	Talbert	Axle Attachment	4th Drop Axle w/ Axle Extension	40FAK0518C1031878	Applied For
<b>700 - Heavy Equipment</b>				<b>General Information</b>		

The DRC Group

Owner	Year	Make	Model	Description	Serial #	Tag #
DRC	1992	Ford	406712 655C	R/T Back Hoe	AB06712	Backhoe
DRC	1997	Volvo	L90C	Wheel Loader	L90CV62681	Loader
EQL	2004	Prentice 120 E-TS	Knuckleboom	Knuckleboom	PR59351	
<b>1200 - Burners</b>			<b>General Information</b>			
Owner	Year	Make	Model	Description	Serial #	Tag #
DRC	2001	Crochet Equip	2030	Ceramic Burner		Ceramic
<b>1300 - Attachments</b>			<b>General Information</b>			
Owner	Year	Make	Model	Description	Serial #	Tag #
DRC	1998	Bobcat		Grapple Bucket	659902297	Grapple
DRC	1998	Pemberton	L7003LPR	Rake w/PdI Clip Volvo L70C	1422-3-1098L	Grapple
DRC	1997	Ford	R/T Backhoe Bucket	4 in 1 Bucket	2191B	Bucket
DRC	1998	Pemberton	QuickHitch Grapple	Grapple	MCC-746-3-1098L	Grapple
DRC		Rockland	LRL90	Loader Rake for Volvo	N10254B	Grapple
DRC		Volvo		Forks	453-10185	Forks
<b>1400 - Boats/Motors/Barges</b>			<b>General Information</b>			
Owner	Year	Make	Model	Description	Serial #	Reg #
DRC	2001	16' Lowe	L1648SS	16' Jon Boat	OMCL3126G001	
DRC	2001	Johnson	J25EVS1	Outboard Motor	04886341	N/A
DRC	2001	15' Sea Nymph	1542VVTS	15' Alum. Work Vessel	OMCL3128J798	AL7697ED
DRC	2001	Johnson	J25ELECE	Long Shaft Outboard Motor 25hp	G04424096	-
DRC	2001	HONDA	TRX450S	4 Wheeler ATV	478TE220614205591	
DRC	2004	HONDA	TRX350FMA	4 Wheeler ATV	SN478TE250X44312403	
EQL	2006	Clydesdale "Miss Doris"	Tugboat 25'3x14x5	"Miss Doris" - 600 HP	WB040MIF0606	N/A
EQL	2009	24' Sea Ark	24' Suzuki 175	Alum. Work Boat	SOM32897L809	LA-9242-FW
EQL	1974	Skimmer	DIP 3001	Navy Oil Skimmer	1087-74-25R	N/A
EQL	2011	38' Southbay	Aluminum	Alum. Crew Pontoon Boat	FRU17885G011	
CMS 1113B, LLC		Quarters Barge	Barge 195'x55'	QuartersBarge	CMS-1113B	N/A
EQSL	2007	44' Gaudet	2x250 HP Yamaha 4 stroke	Alum. Crew Boat	RJGCM3711707	
EQSL	2007	40' Gaudet	2x250 HP Yamaha 4 Stroke	Alum. Crew Boat	RJGCM364A707	
EQSL	2006	24' Sea Ark	24' Suzuki 150	Alum. Work Boat	SOM29357A606	LA-9243-FW
EQSL	2009	24' Sea Ark	24' Suzuki 175	Alum. Work Boat	SOM32617H809	LA-9244-FW
EQSL	2009	24' Sea Ark	24' Suzuki 175	Alum. Work Boat	SOM33008B909	LA-9245-FW
EQL	2006	Inland Deck Barge	68 x 26 x 7	Barge @ Power Spuds	CGB68017	Barge
<b>1500- Welders</b>			<b>General Information</b>			
Owner	Year	Make	Model	Description	Serial #	Tag #
DRC		Miller	Super s-32P	Voltage Sensor		
DRC	1998	Miller	255NT	Bobcat Welder	KH490245	
<b>1600 - Fuel Equipment</b>			<b>General Information</b>			



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DRC L	2011	MOD Sleeping	Camp	MOD Sleeping	Each has a serial #	
DRC L	2011	MOD Sleeping	Camp	MOD Sleeping	Each has a serial #	
DRC L	2011	Gym	Camp	Gym	Each has a serial #	
DRC L	2011	Laundry	Camp	Laundry	Each has a serial #	
DRC L	2011	MOD Sleeping	Camp	MOD Sleeping	Each has a serial #	
DRC L	2011	MOD Sleeping	Camp	MOD Sleeping	Each has a serial #	
DRC L	2011	MOD Sleeping	Camp	MOD Sleeping	Each has a serial #	
DRC L	2011	MOD Sleeping	Camp	MOD Sleeping	Each has a serial #	
DRC L	2011	MOD Sleeping	Camp	MOD Sleeping	Each has a serial #	
DRC L	2011	MOD Sleeping	Camp	MOD Sleeping	Each has a serial #	
DRC L	2011	MOD Sleeping	Camp	MOD Sleeping	Each has a serial #	
DRC L	2011	MOD Gym	Camp	MOD Gym	Each has a serial #	
DRC L	2011	MOD Laundry	Camp	MOD Laundry	Each has a serial #	
DRC L	2011	Storage Bldg	Camp	Storage Bldg	Each has a serial #	
<b>1800-Miscellaneous</b>			<b>General Information</b>			
<b>Owner</b>	<b>Year</b>	<b>Make</b>	<b>Model</b>	<b>Description</b>	<b>Serial #</b>	<b>Tag #</b>
DRC	1997	John Bean	Sprayer	300 gallon sprayer		
DRC	1997	John Bean	Sprayer	1000 gallon sprayer		
DRC		Air Compressor	#705	Air Compressor	5-13-897	
DRC		Speedaire	3JR79	Air Compressor		
DRC		Bel Air	318VLO		66838	
DRC	2000	NAPA	85-5000	Battery charger		
DRC		Mosa 222	SRX 50 P-3	Generator/Welder	220139908Z	
DRC		Weber	Robin EC08	Packer	995703	
DRC		Motiri		Air compressor	911161141	
DRC	2000	MVP	Floor Jack	2 1/2 ton floor jack	None	
DRC		Ingersol Rand Gas Air Comp.	T30	Gas Air Compress.	C913740	
DRC		Speedaire Air Compressor		Air Compressor	032989L-078956	
DRC		Dayton Battery Charger	JC-24011	Battery Charger	24011	
DRC		Campbell Hausfield	Electric	Air compressor	L11-15-2000-00439	
DRC		Walker Packer	2.7 Model	Packer	50902744 BS604	
DRC		Honda	GX160	Water Pump	5.5 Engine	
DRC		Alkota	2162AZ	Power Washer	217555	
		Titan	Rent Spray Plus	Sprayer	313701698	
DRC Haiti		Titan	Rent Spray Plus	Sprayer	313701172	
EQL		JLG	SSV-10	Sissor Lift	130006650	N/A
EQL		Centurion Sea Scan		2 x Marine Side Scan Sonar	2001-01	
EQL		Fleet		Battery Charger	1JYU3	
EQL	1993	Citation	Citation II	Jet Aircraft	905 DK	
EQL	2010	Portable Toilets		200 Portable Toilets		
EQL	2010	Portable Toilets		40+/- Portable Toilets		
EQL	2010	Vac Packages	Trailerized	5 vacs - Air Compressors	\$32,500.00 each	
EQL	2010	Drum Vacs	Reversible	14 Units	\$496.80 each	
DRC Haiti	2010	Bosch	Electric	3 x Jack Hammers		

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DRC Haiti	2010	DeWalt	Electric	1 x Jack Hammer		
DRC	2001	Dial Grade	12805-17	Pipe Laser		
DRC	2005	Bend-Pak		Hydraulic Vehicle Lift	120018	
DRC Haiti	2010	Level		Level		
EQL		Water Tank	100 Gallons	Water Tank on Skids		
EQL	2010	Weir	Large	1 X Oil Skimmer		
EQL	2010	Weir	Small	5 X Oil Skimmer		
EQL	2010	Cahaba	Thousands of Ft.	Oil Boom		
EQL		Boat Stands		37 Small Boat Stands	N/A	
EQL		Boat Stands		34 Large Boat Stands	N/A	
DRC Haiti	2010	Misc		Tools & FF&E		
<b>1900-Comms</b>			<b>General Information</b>			
<b>Owner</b>	<b>Year</b>	<b>Make</b>	<b>Model</b>	<b>Description</b>	<b>Serial #</b>	<b>Tag #</b>
DRC		Miscellaneous	50 Computers & Printers	Electronics		
DRC	2010	Bell Howell	Deluxe	High Speed Scanner		
DRC	2011	Agtec	Grade Model	Surveying Software & Hardware		
DRC	2009	Agtec	Earthworms 3D	Take-off Software		
DRC		Hess	Heavy Bid	Estimating Software		
<b>2000-Generators</b>			<b>General Information</b>			
<b>Owner</b>	<b>Year</b>	<b>Make</b>	<b>Model</b>	<b>Description</b>	<b>Serial #</b>	<b>Tag #</b>
EQL		Terex	Coleman CIRJ-25-SO	Generator-25kw	8024232	12,660 hours

Revised 4-12-12

**EQUIPMENT OWNED BY PRINCIPAL SUBCONTRACTOR CAHABA DISASTER RECOVERY**

Cahaba Disaster Recovery, LLC  
 4619 Springhill Avenue  
 Mobile, Alabama 36608  
 Buddy Fuzzell 251-342-4950

NUMBER	CAHABA EQUIPMENT LIST : HEAVY
D4H-7PK00181 TSK3	CATERPILLAR TRACK-TYPE SKID STEER
D6RHXW-AEP00185	CATERPILLAR TRACK-TYPE TRACTOR
936F-8AJ00249	CATERPILLAR WHEEL LOADER
950G-3JW01557	CATERPILLAR WHEEL LOADER
966G-3SW00540	CATERPILLAR WHEEL LOADER
938G-6WS01225	CATERPILLAR WHEEL LOADER
315CL-CAT0315CHCJC01004	CATERPILLAR EXCAVATOR
318CL-MDY00240	CATERPILLAR EXCAVATOR
GROVE RT422-68803	GROVE--CRANE
TH103-3PN02736	CATERPILLAR TELEHANDLER
TH63-05WM08018	CATERPILLAR TELEHANDLER
TH63-5WM07638	CATERPILLAR TELEHANDLER

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<u>TH63-5WM03000</u>	CATERPILLAR TELEHANDLER
<u>240SS-KV02408440986</u>	JOHN DEERE SKID STEER
<u>D6H-6FC0624</u>	CATERPILLAR TRACK-TYPE TRACTOR
<u>KNUCKLEBOOM LOADER</u>	KNUCKLEBOOM LOADER
<u>525B-3KZ01615</u>	CAT WHEEL SKIDDER (LOGGING)
<u>D6RIHXW-AEP00183</u>	CATERPILLAR TRACK-TYPE TRACTOR
<u>950G-31W01225</u>	CATERPILLAR TELEHANDLER
<u>345BIII-AGS00532</u>	CATERPILLAR EXCAVATOR
<u>966G-3SW00469</u>	CATERPILLAR WHEEL LOADER
<u>TH103-3PN02659</u>	CATERPILLAR TELEHANDLER
<u>TH83-J3RN04716</u>	CATERPILLAR TELEHANDLER
<u>TH63-5WM7391</u>	CATERPILLAR TELEHANDLER
<u>SK/S246-CAT00246P55Z06277</u>	CATERPILLAR SKID STEER
<u>611 EX HYDRO AXE-5923/3942</u>	HYDRO AXE
<u>BUSHHOG &amp; DISK-12-00436 &amp; 476988</u>	BUSHHOG 296 CUTTER & DISK
<u>JD5205-LV5205C721215</u>	JOHN DEERE 4WD TRACTOR
<u>VERMEER SC60TX-528</u>	STUMP CUTTER W/TRAILER
<u>287B-ZSA02843</u>	CATERPILLAR SKID STEER
<u>320CL--EAG00257</u>	CATERPILLAR EXCAVATOR
<u>D6NXL--CCK00612</u>	CATERPILLAR TRACK-TYPE TRACTOR
<u>330DL-B6H00267</u>	CATERPILLAR EXCAVATOR
<u>330DL-NBD00401</u>	CATERPILLAR EXCAVATOR
<u>345CL-PJW01322</u>	CATERPILLAR EXCAVATOR
<u>RITE-LITE-C081051/46</u>	LIGHT PLANT
<u>RITE-LITE-C081238/41</u>	LIGHT PLANT
<u>D4 LGP-0FDC00482</u>	CATERPILLAR TRACK-TYPE TRACTOR
<u>D4G LC -CAT00D4GCTLX00850-REN05</u>	CATERPILLAR TRACK-TYPE TRACTOR
<u>315CL-CAT0315CLOCJC02999</u>	CATERPILLAR HYRDA EXCAVATOR
<u>315CL-CAT0315CLOCJC01867</u>	CATERPILLAR HYDRA EXCAVATOR
<u>D4G L- OFDC00427-REN007</u>	CATERPILLAR TRACK-TYPE TRACTOR
<u>SK290 KOBELCO EXCAVATOR - LB04U0487</u>	KOBELCO EXCAVATOR
<u>850K CASE CRAWLER -SER#CA1.005907 ID#GR0215</u>	CASE CRAWLER
<u>CX240 CASE EXCAVATOR- SER#CAC241714 ID#GR0213</u>	CASE EXCAVATOR
<u>TL150 TAKEUCHI TRACK LOADER- SER#21502533</u>	TAKEUCHI TRACK LOADER
<u>KX161-3 KUBOTA EXCAVATOR- SER#32198 ID#BK0185</u>	KUBOTA EXCAVATOR
<u>KX161-3 KUBOTA EXCAVATOR- SER#31517 ID#BK0155</u>	KUBOTA EXCAVATOR
<u>315CL-CAT0315CTCJC04263 12-4-08</u>	SER#CAT0315CTCJC04263
<u>CAT 320C L TH ID#OEAG00222 12-11-08</u>	SER#CAT0320CHEAG00222
<u>320 C L CATERPILLAR ID# OPAB07195</u>	SER#CAT0320CPPAB07195
<u>D4H-7PK00181 TSK3</u>	CATERPILLAR TRACK-TYPE SKID STEER





## **DRC Emergency Services, LLC**

500 South Australian Ave., Suite 600 • West Palm Beach, FL 33401  
1-888-721-4372 • 1-561-820-4877 • FAX 1-251-343-5554

### **TIME RESPONSE**

One of the primary missions of any government agency is to protect lives; minimize the loss or degradation of resources; and continue, sustain, and restore operational capability (COOP) after a disaster strikes in its area of responsibility. The DRC Group (DRC), by comprehensive planning support, along with vigorous training, can help local government reach a level of readiness that will allow the government to address these contingencies with confidence. We are committed to helping our clients understand the principals and all hazard aspects of Emergency Management. One of the basic principles of emergency management is that we can and should prepare for the hazard before it occurs and by doing so we are better postured to respond after the disaster-triggering event occurs. This is why for comprehensive emergency management planning, we advocate the four phase planning methodology as an effective approach for any emergency management program. DRC has assembled one of the best Emergency Management (EM) teams in the country. Dr. Walter Maestri and James Kelley, CEM have over 50 years' experience in the field of Emergency Management.

### **MITIGATION**

Communities cannot prevent disasters, but they can take reasonable steps to minimize their damaging impacts. For example, requiring roof reinforcements will reduce damage from hurricane winds. Preventing new construction in floodplains or placing structures on columns in them can reduce the chance of flooded homes. These are but a few of the mitigation strategies that should be considered by the public and private sector when considering mitigation strategies for natural or manmade disasters.

### **PREPAREDNESS**

The next phase of emergency management is preparedness. It is planning how to respond when an emergency or disaster occurs and working to marshal the resources needed to respond effectively. These activities help save lives and minimize damage by preparing people to respond appropriately when an emergency is imminent or actually occurs. To respond properly, a jurisdiction must have a plan for response, trained personnel to respond, and necessary resources with which to respond. DRC works with its clients to provide and develop a series of checklists called a Field Operations Guide (FOG). These guides will help employees better prepare themselves at home and work, which in turn will help them respond in a more timely manner during a disaster. Once the client has approved the emergency management plans and checklists, DRC can provide comprehensive employee training for plan implementation. This training may include disaster simulation and evaluation, as well as helping the agency modify their Emergency Management Plan (EMP) as needed. Training can also be used to test various plans such as the Comprehensive Emergency Management Plan, Continuity of Operations Plans, Field Operations Guides, etc. DRC is committed to providing the best training possible to its clients. Clients have made significant investments in equipping their first response units, but if the client,



first responders and the public they serve have not prepared by training, then the investment will not pay off when it is needed most – during an actual event.

## **RESPONSE**

Response is the third phase of emergency management and covers the period during and immediately following a disaster. During this phase, public officials provide emergency assistance to victims of the event and try to reduce the likelihood of further damage. Local fire department, police department, rescue squads, and emergency medical service (EMS) units are primary responders. State and federal agencies may be available for assistance. DRC can provide state-of-the-art Mobile Command Centers (MCC) which will provide interoperable communications between all agencies within the disaster zone. DRC can also provide mobile kitchens which can provide meals to first responders when other means are not available. Emergency Management Professionals will be provided to help with the response and provide assistance and guidance when needed. Responsiveness is expected and indeed needed immediately after the disaster occurs to help save lives and minimize loss. Knowing how to respond before the event actually happens ensures that a proper response is achieved in the event of an emergency.

## **RECOVERY**

Recovery is the fourth and final phase of the emergency management cycle. It continues until all systems return to normal or near-normal operation. Short-term recovery restores vital life-support systems to minimum operating conditions. Long-term recovery may go on for months—even years—until the entire disaster area returns to its previous condition or undergoes improvement with new features that are less disaster-prone. DRC can provide base camps for workers that have been displaced by the disaster and can also provide temporary office space or other services needed in the disaster zone through its large network of vendors and suppliers.

DRC is capable of bringing together the essential products needed to support emergency management planning, operations and recovery. We constantly update and maintain an extensive list of vendors who can supply everything from basic survival commodities to extensive communication solutions. We also can provide specialty products and solutions to meet any client's needs. DRC will strive to meet every need of our clients during difficult times. Successful recovery is dependent on proper planning and preparation before the event occurs. DRC specializes in this phase of emergency management planning and execution and is experienced in long term recovery operations.

## **RESPONSE ESTIMATES**

DRC Emergency Services (DRC ES) proposes the following time frames in which services can be provided without unwarranted delay or interference. DRC ES will mobilize the appropriate number of personnel and equipment crews as required immediately upon request. Advance deployments will be strategically staged in advance of a predicted weather event. DRC ES will commence mobilization of equipment, operators, and laborers immediately upon receipt of a Task Order Notice to Proceed that shall meet all requirements of Sumter County, Florida. Upon receipt of the Task Order from the Contracting Officer DRC will deploy its Sumter County Team:



1. Operations Manager – Buddy Persons –  
Vice President  
Contact Cell: (251) 423-1154, Email:  
[bpersons@drcusa.com](mailto:bpersons@drcusa.com)
2. Project Manager/ Program Manager – Lee  
Wilson  
Contact Cell: (251) 402-2667, Email:  
[lwilson@drcusa.com](mailto:lwilson@drcusa.com)
3. Safety Manager – Jake Branum  
Contact: (251) 243-6567, Email:  
[jbranum@drcusa.com](mailto:jbranum@drcusa.com)
4. Regional Manager-Jim Kelley  
Contact Cell: (407) 754-8571, Email:  
[jkelley@drcusa.com](mailto:jkelley@drcusa.com)

**BEFORE STORM OR WITHIN 24 HOURS:** The team is deployed throughout Sumter County to perform debris estimations, organizing sectors for efficient debris management zones, locating temporary debris storage and reduction sites, determining the resources needed to perform this task order, providing safety and health evaluations for the event.

**WITHIN 24 HOURS:** DRC initiates Emergency Road Clearance (Push) operations with 15-20 crews. DRC will ramp up to 35 crews or as many as necessary to clear the roadways of the county within the 70 hour timeframe allotted by FEMA for hourly payment for road clearance services.

**WITHIN 48 HOURS:** When the initial assessment phase is complete DRC submits the required information such as site specific safety plan, insurance, bonds, quality control plan, subcontracting plan with specific subcontractors and goals, location of staging area, location of temporary staging and reduction areas (Debris Management Sites), final disposal sites and all applicable licenses, permits, organizational structure etc.

**WITHIN 72 HOURS:** 50% Mobilization - Emergency Road Clearance is complete, DMS construction is underway, and DRC's projected management staff, including subcontractors and consultants, would be in place. The DRC command center will also be onsite near the center of the disaster in the most affected area. This 18-wheeled command center is complete with generator, phones, copy machines, satellites, cubicles, kitchen, and conference room.

**WITHIN FIVE DAYS: 100% FULL MOBILIZATION** – At full mobilization, the average daily production rate for load and haul would be approximately 10-20,000 cubic yards. This based on the hauling activity lasting approximately 60 days leaving the remaining 30 days for reduction; site closure and project close out. DRC has slightly over estimated the daily production to account for possible severe weather issues and other potential delays as well has to account for crews devoted to “hot spots” and to the removal of stumps, hanging limbs, and leaning trees.

#### **PERSONNEL RELATIVE TO SIZE OF DISASTER**

For a small event, defined as a disaster where debris quantities range anywhere from 50,000 cubic yards to 250,000 cubic yards, DRC would commit approximately 25 employees to perform contractual services on behalf of Sumter County.



For a significant event, defined as a disaster where debris quantities range anywhere from 250,001 cubic yards to 500,000 cubic yards, DRC would commit approximately 40 employees to perform contractual services on behalf of Sumter County.

For a catastrophic event, defined as a disaster where debris quantities range anywhere from 500,001 cubic yards and over, DRC would commit approximately 80 employees to perform contractual services on behalf of Sumter County.

#### **EXAMPLE MOBILIZATION SCHEDULE**

	Category 1 & 2	Category 3	Category 4	Category 5
Within 24 hours	40%	25%	20%	15%
Within 48 hours	80%	40%	25%	25%
Within 72 hours	100%	75%	50%	45%
Within 96 hours	-	100%	70%	60%
Within 1 week	-	-	90%	80%
Within 2 weeks	-	-	100%	90%
Within 3 weeks	-	-	-	100%

#### **RESPONSE TIMES AND RESOURCES: PAST DEBRIS REMOVAL PROJECTS**

The DRC family of companies has implemented a comprehensive Corporate Level Advance Mobilization Plan to ensure a coordinated, expeditious and effective response to disasters by its personnel and resources. This plan has been utilized by DRC to respond quickly in the following contracts:

- Immediately following Hurricanes Ike and Gustav in 2008, DRC mobilized all necessary personnel and equipment to provide professional and efficient debris removal services to 36 separate contracts, including the cities of New Orleans, Houston, and Galveston. In Houston, DRC established industry benchmarks by accomplishing record single-day hauls for debris volume. DRC's work in these regions was nearly completed in little over two months, having quickly restored these communities in the wake of these severe storms.
- During the 2004-hurricane season DRC and/or its teaming partners provided emergency disaster recovery services to 37 separate government entities throughout the State of Florida and South Carolina, recovering nearly 10,000,000 cubic yards of debris. DRC and/or its subcontractors mobilized dozens of experienced project managers, superintendents, and foremen in addition to hundreds of experienced work crews. DRC was able to respond virtually immediately to each client's needs and provide sufficient resources to ensure completion of these recovery efforts in the allotted time, if not sooner.
- In January 2000, in the aftermath of the Winter Ice Storm, DRC performed debris removal and landfill management services in North and South Carolina and Georgia. DRC and its subcontractors mobilized approximately hundreds of men and women and hundreds of pieces of heavy equipment and trucks in three (3) counties in



Georgia and the Western half of North Carolina. Approximately 800,000 cubic yards of debris was removed and processed within approximately 90 days.

- In 1999, in the aftermath of Hurricane Floyd, DRC and/or its subcontractors performed over a dozen, virtually simultaneous, contracts throughout Florida, and North and South Carolina and mobilized the majority of these contracts within 6 to 72 hours. These contracts included a 24-hour per day flood fight utilizing prison laborers and sandbags; constructing emergency levies in South Carolina to protect major infrastructures; hazardous waste and field containment in the flooded rivers in Lenoir County and the clean-up of polluted streams and rivers in the vicinity; debris removal; beach and sand renourishment; dune walkovers; road repairs and landfill management. In Florida, DRC performed the removal of fish kills in freshwater lakes near the ocean and removal of sand that had clogged various storm water drainage systems. DRC and/or its subcontractors also performed demolition services on various homes in flood zones, and technical services for virtually all clients.



**DRC Emergency Services, LLC**  
500 South Australian Ave. Suite 600 • West Palm Beach, FL 33401  
Phone: (561) 820-4877 • Fax: (251) 343-5554

5.7.12

Board of Sumter County Commissioners  
Financial Services Department  
Amanda Taylor  
Procurement Coordinator

RE: Disaster Debris Hauling Services/ RFP # 010-0-2012/AT

DRC has prepared the attached calculations which estimate the volume of Disaster Debris which may be produced in Sumter County as the result of varying type and strength of hurricanes that could affect the County. These calculations have been made using a model created by the United States Corps of Engineers Emergency Management Staff and utilizing the number of households within the County as reported by the 2010 Census. The USACE Model was developed using actual historical data collected from past events around the Southern and Southeastern United States. The formula takes into account the number of households in a community and the degree of vegetative cover and commercial density. Also considered when making these predictions is the wind strength and precipitation level of the specific storm.

These calculations are further broken down to the levels of debris from varying waste streams which can be expected, such as Vegetative Waste, Construction and Demolition (C&D) Debris, and other Waste Streams. DRC feels that these predictions are crucial in preparing a response tailored to the needs of your community which will be anticipated immediately following the event. Some of these plans include the level of debris reduction which will be required, the amount of Debris Management Site (DMS) space which will be used, as well as the level of Recycling activities which will be incorporated into the overall strategy.

Of course, these predictions are for advanced planning only, and a more pointed assessment, and corresponding modified response will be prepared by our field personnel. We would welcome the opportunity to further discuss the plans DRC will employ, as well as the numerous methods DRC will engage to ensure the maximum amount of debris is diverted to re-use, rather than filling valuable and much needed Landfill space. As someone who has not only responded to scores of natural and manmade disasters, but also having been personally affected by several myself, I am well aware of the devastating results which can occur. I am equally aware of how proper planning can go a long way to speeding the recovery process. DRC and I will use all of their years of experience to ensure our response to the needs of Sumter County are as effective as they can be.

Regards,

A handwritten signature in black ink, appearing to read "Mark Stafford", is written over a horizontal line.

Mark Stafford  
Chief Operating Officer

DRC Emergency Services  
 Sumter County Florida  
 USACE Hurricane Debris Estimating Model  
 5.7.12

Hurricane Strength	Sumter County Households (As per 2010 Census)	Sumter County Vegetation Density (Heavy)	Sumter County Commercial Density (Light)	Total Anticipated Cubic Yards of Debris Produced		Anticipated Cubic Yards of Debris by Classification (Assuming Dry to Light Rainfall)			Anticipated Debris by Category (Assuming Medium to Heavy Rainfall)		
				Hurricane with Dry to Light Rainfall	Hurricane with Medium to Heavy Rainfall	Vegetative Debris	Construction and Demolition Debris (C&D)	Other Debris	Vegetative Debris	Construction and Demolition Debris (C&D)	Other Debris
Category 1	38,589	1.5	1	115,767	150,497	68,766	30,794	16,207	89,395	40,032	21,070
Category 2	38,589	1.5	1	463,068	601,988	275,062	123,176	64,830	357,581	160,129	84,278
Category 3	38,589	1.5	1	1,504,971	1,956,462	893,953	400,322	210,696	1,162,139	520,419	273,905
Category 4	38,589	1.5	1	2,894,175	3,762,428	1,719,140	769,851	405,185	2,234,882	1,000,806	526,740
Category 5	38,589	1.5	1	4,630,680	6,019,884	2,750,624	1,231,761	648,295	3,575,811	1,601,289	842,784

These projections were calculated using a model created by the United States Army Corps of Engineers Emergency Management Staff. It is based on actual historical data collected from past Hurricanes. The formula takes into account the number of households, degree of vegetative cover and the commercial density of your community, as well as the wind strength and precipitation level of a given hurricane.





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**QUALIFICATIONS AND EXPERIENCE**

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## QUALIFICATIONS OF FIRM

The DRC Group\*, including DRC Emergency Services, LLC (DRC ES), DRC Pacific, Inc. and DRC, Inc., is among the leading disaster management groups in the United States providing emergency preparation, response, and recovery from major catastrophes. The primary mission of DRC is professional, honest, and immediate response to natural and man-made disasters throughout the world. DRC has developed extensive experience and capabilities in emergency response and recovery over the last twenty-three years including, but not limited to:

- Disaster Management and Relief Services
- Debris Management
- Demolition
- Marine Debris, Salvage, and Recovery
- Vehicle and Vessel Removal And Processing
- Technical Assistance and Project Management
- Temporary Housing, Workforce Housing and Life Support
- Construction, Construction Management, and Demolition
- Landfill Management
- Civil, Heavy, and Vertical Construction
- Oil Spill Response and Recovery

DRC is capable of handling all or part of any disaster remediation including the FEMA reimbursement process. DRC ES is dedicated to providing professional, cost effective, responsive and quality service. DRC companies and affiliates have the experience, personnel, and equipment to mobilize immediately.

- Highly Qualified and Experienced Supervisors and Project Managers
- Professional and Knowledgeable Administrative Personnel
- Efficient and Professional Work Crews and Equipment Crews
- Qualified, Experienced, and Licensed Subcontractors and Contract Reservists
- Specialized and Maintained Knuckle-Booms Loaders and Bucket Truck Crews
- Heavy Trucks and Hauling Equipment
- Specialized Attachments and All Necessary Support Equipment
- Mobile Command Center

\*Note: The DRC Group is composed of related, but distinct, legal entities involved in, among other things, all aspects of the debris management field. The DRC Group is also identified in this document as DRC.

## CAPACITY

Since 1989, the DRC family of companies has responded to numerous natural or man-made disaster events involving hundreds of contracts. To date, The DRC Group has removed in excess of 100,000,000 cubic yards of debris. The 2008 hurricane season produced two devastating storms in Hurricane Ike and Hurricane Gustav in which The DRC Group responded in service to 36 separate contracts, including the cities of New Orleans, Houston, and Galveston. During the 2004 Hurricane season alone, The DRC Group worked 37 virtually simultaneous, separate contracts performing a total of over \$150,000,000 in emergency work, and recovering over 10,000,000 cubic yards of debris in a four and half month period. In approximately 100 days DRC removed and disposed of approximately 10,000,000 cubic yards of debris. DRC also recovered, screened and restored tens of thousands of cubic yards of displaced sand and debris to restore 15 miles of beaches destroyed in Florida in the aftermath of Hurricane Ivan. During 2005 and 2006, DRC performed work on damages from Hurricanes Katrina, Rita and Wilma from the Florida Keys to Louisiana all the way to Houston, Texas. DRC Emergency Services, LLC possess extensive experience with disaster debris removal and therefore has an excellent understanding of the work to be performed.

## RECENT ACCOMPLISHMENTS

*ENR-Engineering News Record*, a nationally recognized engineering publication, lists the DRC Company as one of the Top 100 Specialty Contractors in the United States. The October 12, 2011 issue ranks the DRC Group as Number 53 in their special feature of the Top 600 Specialty Contractors. The DRC Group stands alone in the Top 100 as the only firm designated as a Disaster and Debris Removal firm. DRC takes great pride in the provision of disaster recovery services and the confidence each client has in the ability of DRC to perform at a consistently high level.

In 2011, DRC received the American Public Works Association (APWA) award for best emergency response project with value of \$40,000,000 or less. DRC was presented the award jointly with the City of Nashville Public Works Department for response to the Nashville floods.

## HISTORY OF THE FIRM

DRC was incorporated in 1989 and initially worked in the southern United States. The corporate group expanded in February 1991 by establishing offices in Saudi Arabia and Kuwait in the aftermath of the liberation of Kuwait from Iraqi occupation. DRC has since undertaken major reconstruction projects; civil engineering works, vertical construction, heavy road and infrastructure construction, and established numerous work camps throughout the world. In addition to hazardous and medical waste remediation and disposal services, DRC has performed manpower and equipment leasing and landfill management. DRC continues to respond to events across the nation and the globe, performing work for the United States government in places such as Iraq, Afghanistan, and Haiti, and responding to major disaster events such as Hurricanes Ivan, Katrina, Rita, Ike, and Gustav.

## RECENT WORK EXPERIENCE

### **2011 Tornado Outbreak**

In early April 2011, a severe weather event culminated in easily the most prolific, active month for tornados on record. These tornados followed an unprecedented outbreak that had already affected much of the South East. DRC was contracted by more than five separate entities to perform debris removal services for more than 25 separate contracts. Some of the entities included the North Carolina Department of Transportation, the Alabama Department of Transportation, the Alabama Department of Conservation and Natural Resources, the City of Birmingham, USACE in Joplin, Missouri, as well as various other small cities and townships.

### **2011 FEMA Site Development**

Beginning in the later part of 2011, DRC broke ground on a Site Development project for the USACE in Minot, North Dakota. Thus far, work has consisted of developing a portion of the site, located in the northeast corner of Minot, for the installation of FEMA temporary group housing. This project has required constant coordination between several different agencies including FEMA, the USACE, and officials with the State of North Dakota as well as local utilities' representatives. Topsoil stripping, grading, excavation, sanitary sewer and water line services, and electrical power and services are just a few examples of DRC's responsibilities with this project.

### **2010 Haiti Earthquake**

The 2010 Haiti earthquake was a catastrophic magnitude 7.0 earthquake, with an epicenter near the town of Léogâne, approximately 16 miles west of Port-au-Prince, Haiti's capital. The earthquake occurred on Tuesday, 12 January 2010. Due to DRC Emergency Services' long standing commitment to disaster remediation and construction in Haiti, the firm was involved in multiple aspects of the recovery and reconstruction effort. Some of DRC's projects included several body recovery initiatives, debris removal and demolition, as well the provision of temporary and long-term life support facilities. Within 24 hours of the earthquake's occurrence, DRC assembled and mobilized a team of highly experienced and dedicated personnel to Port-au-Prince and the surrounding areas. The DRC team, along with the Haitian government, assessed the damage in the affected areas and formed a mobilization plan that most effectively initiated the recovery process. Due to experience in performing multiple contracts simultaneously, DRC understood the importance of having unlimited resources available when they were needed. Along with equipment owned by the DRC family and its primary subcontractors, DRC secured national priority contracts with multiple national equipment leasing companies.

### **Deepwater Horizon Oil Spill**

In addition to DRC's work in Haiti, DRC also successfully performed in several contracts that were directly related to the oil spill in the Gulf of Mexico which flowed for three months in 2010. The company's depth of knowledge with debris handling in ecologically sensitive environments was a significant asset and provided the ability to be intimately familiar with the placement, management, and removal of oil containment boom. Personnel in this company had a personal interest in protecting the Gulf Coast as they were among the affected residents. During this time, DRC was successfully classified as an Oil Spill Removal Organization (OSRO) by the United States Coast Guard. The company met several classifications which were listed on the

OSRO Classification Matrix. Participation in this program allowed DRC to provide professionally recognized services to Escambia County, Florida as well as Plaquemines Parish, Terrebonne Parish, and Lafitte Parish, Louisiana.

### **The Hurricane Season Of 2009**

Despite the unusual lull in hurricane activity for the 2009 hurricane season, DRC remained very much involved in the disaster remediation industry. The DRC family of companies performed services for approximately 23 contracts that ranged from various types of debris removal to structural and slab demolition. In January of 2009, DRC responded with services and resources in a project funded by the Texas GLO that included debris removal and vessel recovery. The Texas GLO requested assistance for the removal of marine debris that was generated as a result of Hurricane Ike in 2008. These services were performed in Trinity, Galveston, East and West Bay and have an approximate contractual value of \$22,703,700.00. DRC also provided services for areas such as Kentucky and Arkansas that were ravaged by severe ice storms. These services are valued at approximately \$11,157,132.02. Also included in DRC's list of 2009 projects were residential demolition, structural and slab demolition, and barge removal. These contracts, performed for governmental agencies ranging from the Texas GLO to the town of North Topsail Beach, North Carolina, are all currently estimated at \$43,285,257.75

### **The Hurricane Season Of 2008**

In 2008, Hurricanes Gustav and Ike devastated the Louisiana and Texas coastlines. DRC responded in service to 36 separate contracts, including the cities of New Orleans, Houston, and Galveston. In Houston, Texas, DRC ES established industry benchmarks by achieving a FEMA record for hauling debris in a single day under a FEMA disaster declaration project. DRC's work in these regions was nearly completed in a little over two months, having quickly restored these communities in the wake of severe storms.

### **The Hurricane Season Of 2005**

The 2005 hurricane season brought the strongest storms and the worst natural disaster in our nation's history. The DRC family of companies is proud to have assisted in the recovery following the devastation of Hurricanes Katrina, Rita, Wilma, and Cindy affecting the Florida Keys, throughout Mississippi and Louisiana, and into Houston, Texas. To date, DRC has successfully completed over \$130,000,000 in disaster remediation in the hardest hit parishes of Louisiana and in Monroe, Escambia, and Miami-Dade counties in Florida, as well as the eastern coastal counties of Texas.

### **The Hurricane Season Of 2004**

In the aftermath of Hurricanes Charley, Frances, Jeanne and Ivan in the fall of 2004, DRC and its teaming partners and/or subcontractors, performed 37 virtually simultaneous contracts and \$150,000,000 in emergency work, including the removal of over 10,000,000 cubic yards of debris and the restoration of miles of beaches, throughout the state of Florida, from Monroe County to Escambia County, as well as projects in Virginia, South Carolina, and Texas.

## PAST PERFORMANCE

DATE 2012	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
April	Tuscaloosa, AL	Forest Lake Debris Removal	Work in Progress Approx. \$167,000.00
March	Pendleton County, KY	Tornado debris removal from county road right of ways	Work in Progress Approx. \$114,840.00
March	Lafayette Consolidated Government	Emergency Disaster Debris Removal from March 2012 Floods	Work in Progress Approx. \$442,240.00
February	Center Point, AL	Disaster Debris Removal, Reduction & Disposal for January 2012 Tornadoes	Work in Progress Approximately \$1,200,000.00
January	Tuscaloosa, AL	Structural demo, Debris removal and Site cleanup	Work in Progress \$1,474,625.00
DATE 2011	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
December	Burgaw, RI	Grinding/Chipping at Site	Approximately \$18,620.00
November	Barrington, RI	Tub Grinding @ Town Compost Site	\$81,956.92
October	Houston, TX	Debris Removal in City Parks and ROW's	Approximately \$4,500,000.00
September	Southern Shores, NC	Debris Removal - Hurricane Irene	Approximately \$100,000.00
September	Pamlico County, NC	Veg and C&D Debris Removal - Hurricane Irene	Approximately \$642,000.00
September	New Hanover County, NC	Veg / C&D Debris Removal & Disposal	Approximately \$163,000.00
September	VDOT-Ashland Residency	L & H Debris Removal – Hurricane Irene	Approximately \$4,200,000.00
September	Richmond, VA	Disaster Recovery Services	\$300,000.00
September	Pender County, NC	Site Mgmt @ Rocky Pt Convenient / Morris Tract in homestead	Approximately \$250,000.00
September	Cranston, RI	Debris Removal	Approximately \$100,000.00
September	Narragansett, RI	Debris Removal – Hurricane Irene	Approximately \$100,000.00
September	Calvert County, MD	L & H Debris Removal – Hurricane Irene	Approximately \$161,400.00
September	USACE-Minot, North Dakota	Mobile Home Group – Site Development Minot, ND	\$11,872,177.00
September	North Topsail Beach, NC	Debris Removal – Hurricane Irene	\$4,950.00

The DRC Group

September	Cumberland, RI	Debris Removal – Hurricane Irene	\$53,440.00
September	Providence, Rhode Island	Debris Removal	\$209,399.00
September	Rhode Island D.O.T	Emergency Push – Hurricane Irene	Approximately \$8400.00
August	Holmes County, MS	Debris removal – 2011 Tornadoes	Approximately \$36,515.94
August	VDEM	Logistic/Life Support Services due to Hurricane Irene: Portable Showers & Toilets, Bottled Water, Fuel, Generators, Reefer Trucks	Approximately \$514,000.00
August	Harford County, MD	Provided Roll Off containers due to Hurricane Irene	Approximately \$66,000.00
August	St. Mary’s County, MD	Push / Load and Haul Debris Removal	Approximately \$400,000.00
August	Havelock, NC	Debris Removal – Land H Hurricane Irene	Approximately \$150,000.00
August	TME	Emergency Push (Suffolk, VA)	\$828.00
August	VDOT Hampton Road District, Virginia	Debris Removal - Hurricane Irene	Approximately \$3,800,000.00
July	Durant, MS	Veg Debris Removal, Hauling & Disposal	Approximately \$146,745.80
June	City of Birmingham, AL	Debris removal related to April tornado	Work in Progress \$215,169.00
June	AL DOT Division 3 Jefferson County, AL	Debris removal related to April tornado	\$260,979.00
June	AL DOT Division 3 Shelby County, AL	Removal and Disposal of Storm Debris and Damaged Trees	\$1,689.00
June	AL DOT Division 3 St. Clair County, AL	Removal and Disposal of Storm Debris and Damaged Trees	\$212,836.00
June	AL DOT Division 3 Blount County, AL	Removal and Disposal of Storm Debris and Damaged Trees	\$3,287,154.95
June	USACE W912DQ-11-R-1033 DRC ES Teaming with Intelligent Investments, Inc.	Debris Collection & removal / Joplin Tornado Recovery Effort	\$2,966,122.00
June	USACE W912DQ-11-R-1036 DRC ES Teaming with R & R Trucking, Inc.	Debris Collection & removal / Joplin Tornado Recovery Effort	\$2,869,470.00
June	Plaquemines Parish, LA Temp Correctional Training Facility	Provision of temporary correctional training facility	Work in Progress \$1,982,000.00

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June	Clay County, MS	Removal and Disposal of Storm Debris and Damaged Trees	\$47,150.10
May	Fultondale, AL Jefferson County	Debris removal related to April tornado	\$1,024,757.00
May	Calhoun County, AL	Debris removal related to April tornado	\$4,075,189.63
May	East Baton Rouge, LA Recreation and Park Commission Central Community Sports Park	Ball field construction	\$519,988.00
May	City of Trussville, AL	Debris removal related to April tornado	\$99,620.00
May	AL DOT Division 1 District 4 (AL 69 and 79 Marshall County)	Debris removal related to April tornado	\$403,935.00
May	City of Birmingham	Debris removal related to April tornado	\$5,550,726.40
May	AL DOT Division 1 District 4 (AL 91 Cullman County, AL)	Debris removal related to April tornado	\$993,538.00
May	AL DOT Division 1 District 4 (AL 227 & AL 62 Marshall County)	Debris removal related to April tornado	\$1,792,202.00
May	AL DOT Division 1 District 4 (I-65 Cullman County, AL)	Debris removal related to April tornado	\$1,689,537.00
May	AL DOT Division 1 District 4 (AL 75, AL 168, US 231 & AL 67 Marshall & Cullman Counties)	Debris removal related to April tornado	\$233,334.00
May	AL DOT Division 1 District 4 (US 278 & US 31 Cullman County, AL)	Debris removal related to April tornado	\$171,479.00
May	AL DOT Division 1 District 3 (Jackson County, AL)	Debris removal related to April tornado	\$454,803.00
May	AL DOT Division 1 District 3 (DeKalb County, AL)	Debris removal related to April tornado	\$165,183.00
May	AL DOT Division 5 District 2 (Tuscaloosa, AL)	Debris removal related to April tornado	\$2,950,669.00
May	Town of Phil Campbell, AL	Debris removal related to April tornado	\$3,736,966.75
May	Franklin County, AL	Debris removal related to April tornado	\$3,586,373.94
May	Alabama Department of Conservation and Natural Resources (Guntersville State Park)	Debris removal related to April tornado	\$1,605,854.84

The DRC Group

April	USACE-Nashville, TN	Metro Center Levee Improvements-construction of bike path on existing levee	Work in Progress \$1,349,159.00
April	Southern Industrial Contractors-St. Bernard Parish, LA	Roadway restoration project-repairs throughout the Parish	Work in Progress \$9,942,103.00
April	NC DOT-Johnston County, NC	R.O.W. debris removal and disposal related to the April tornado	Approximately \$460,000.00
April	NC DOT-Wilson County, NC	R.O.W. debris removal and disposal related to the April tornado	Approximately \$460,000.00
April	NC DOT-Greene County, NC	R.O.W. debris removal and disposal related to the April tornado	\$161,472.00
<b>DATE 2010</b>	<b>CONTRACTING AGENCY</b>	<b>DESCRIPTION OF WORK</b>	<b>CONTRACT AMOUNT</b>
December	Richmond, VA	Snow Push	\$27,803.50
December	Innovida – World Vision NGO – Haiti	Site work for schools	\$129,000.00
September	Corpus Christi, TX	Debris Removal – yearly maintenance	\$350,000.00
August	Chemonics International, Inc.	Haiti – Seismic and structural evaluation of the former US Chancery facility and former USAID Mission facility to withstand future natural disasters	\$56,155.00
July	World Food Program	Haiti – Construction and operation of secured community housing and support facilities	Approximately \$3,500,000.00
June	IOM	Haiti - Construction of 650 temporary shelters	\$296,000.00
May	Netherland Red Cross	Haiti - Supply & construct 205 transitional shelters	\$493,845.00
May	Parsons	Haiti - Providing life support	
May	Monroe County, FL	Lobster Trap Removal	\$1,779,900.00
May	Escambia County, FL	Oil Spill Recovery for BP Oil Spill	\$3,875,080.00
May	USES, LA	Provision of Boom for BP Oil Spill	\$1,200,000.00
May	Lawson Environmental, LA	Provision of Boom - for BP Oil Spill	\$600,000.00
May	Orleans Parish Criminal Sheriff's Office	Temporary Inmate Housing	Est. \$8,360,000.00

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May	City of Nashville, TN	Flood Debris Removal	\$1,055,382.44
May	BP Deep Water Horizon Oil Spill Response	Oil Spill Recovery Efforts Plaquemines Parish, Lafitte and Terrebonne Parish, LA and the Panhandle of Florida	Est. \$170,000,000.00
May	State of Florida DEP Santa Rosa County	Placement of Oil Containment Boom	\$1,386,098.00
May	Coastal Planning and Engineering Okaloosa County	Placement of Oil Containment Boom	\$4,071,012.40
April	Red Cross	Provision of Temporary office space	\$163,112.00
April	Government of Haiti	Haiti - Operation of National Landfill in Truitier	\$45,913.50
March	Major International Bank – Haiti (privileged information)	Haiti – Lease of temporary living facilities and support infrastructure.	\$444,444.00
March	International Society of the Red Cross and Red Crescent	Heavy Equipment Lease	\$244,229.83
March	Terrebonne Parish Consolidated Government	Demolition of 83 houses	Est. \$400,000.00
February	United States Army-Department of Defense	Providing light towers	\$118,898.75
February	City of New Orleans, Louisiana	Strategic Demolition	Work in Progress \$5,479,000.00
February	Anne Arundel County, MD	Snow Push	\$3,054,029.50
February	Alexandria, Virginia	Snow Push	\$27,216.00
February	Prince William County, Virginia	Snow Push	\$32,880.00
February	City of Baltimore, Maryland DGS	Snow Push	\$2,697,721.00
February	Arlington County, Virginia	Snow Push	\$264,408.00
February	VDOT-Warrenton Residency	Snow Push	\$48,624.00
February	MDOT-SHA Region C, Anne Arundel County, MD	Snow Push	\$9,593.00
February	Baltimore Public Buildings & Grounds	Snow Push	\$212,931.00

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February	Virginia Department of Emergency Management	Snow Push	\$51,000.00
January	DYNCORP- under contract to the U.S. Navy	Haiti - Providing life support, debris removal at the Hotel Montana, build and operate the Lt. F.A. Toner Camp, Debris removal in Turgeau and Delmas, Heavy equipment rental to support SEABEE's, deceased victim recovery at 60 demo sites	\$5,832,915.13
January	Haiti – Including U.S. & other militaries, hospitals, refugee camps and numerous clients	Haiti - Providing and servicing portable latrines	\$1,317,353.00
January	Unibank, Haiti	Debris & deceased victim removal at bank building	\$22,444.00
January	Terrebonne Parish Consolidated Government	Marine and vessel debris removal	\$216,000.00
<b>DATE 2009</b>	<b>CONTRACTING AGENCY</b>	<b>DESCRIPTION OF WORK</b>	<b>CONTRACT AMOUNT</b>
December	Anne Arundel County, Maryland	Snow Push	
December	Virginia Department of Emergency Management	Snow Push	\$477,178.55
November	TXDOT Cherokee County,	Tree Trimming & Brush Removal	\$171,176.25
November	New Orleans, LA	Construction of City Park Tennis Center	\$3,680,000.00
August	Louisiana Trust # 7	Structure and slab demo in Orleans, Jefferson, St Bernard Parish	\$426,480
August	Louisiana Land Trust # 11	Structure and slab demo Orleans Parish	\$1,277,740.00
July	Assumption Parish Police, Jury, LA	Debris Removal-Ezekiel St. Dumpsite	\$94970.00
July	Grand Isle State Park, LA	Erosion Control	\$1,392,700.00
July	Iberville Parish, LA	Removal of Sunken Barges	\$196,000.00
July	Jefferson Parish, LA	Private property demolition in Bataria, Lafitte, Crown Point and Grand Isle	\$1,323,044.20
June	North Topsail Beach, N.C.	Berm Shaping	\$220,459.00

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April	Birmingham Airport Authority	Demolition	Est. \$148,464.00
April	Lafayette, Louisiana	Demolition of residential houses	\$17,664.00
April	TXDOT Galveston County	Bolivar Ditch Excavation	Est. \$306,413.28
March	Lexington-Fayetteville Urban County Government Parks and Golf Course	Ice Storm Debris Removal	\$177,877.50
March	LADOTD	Hurricane Gustav Chipping and Grinding	\$144,565.00
March	Graves County, Kentucky	Ice Storm Debris Removal	\$2,220,183.54
March	Baxter County, Arkansas	Ice Storm Debris Removal	\$4,519,870.90
February	Lexington-Kentucky Urban County Government	Ice Storm Debris Removal	\$780,000.00
February	Blytheville, Arkansas	Ice Storm Debris Removal	\$1,481,569.99
February	Kentucky DOT – District 1	Ice Storm Debris Removal	Est. \$357,488.66
February	Harris County, TX Armond Bayou Rio Villa Nature Trails	Hurricane Ike Debris Removal	\$24,750.00
February	Fayetteville, Arkansas	Ice Storm Debris Removal 2009	\$2,592,537.17
February	Kentucky DOT – District 2	Ice Storm Debris Removal	Est. \$509,174.25
January	Texas General Land Office	Hurricane Ike Marine Debris Removal	Est. \$22,703,700.00
<b>DATE 2008</b>	<b>CONTRACTING AGENCY</b>	<b>DESCRIPTION OF WORK</b>	<b>CONTRACT AMOUNT</b>
October	USACE Vicksburg District	Drift and Debris Removal and Associated Work , Coldwater Rivershed	Est. \$467,280.00
October	Texas DOT Hardin East	Hurricane Ike Debris Removal ROW	\$176,893.20
October	Texas DOT Chambers East	Hurricane Ike Debris Removal ROW	\$413,525.00
October	Bayou Lafourche Fresh Water District	Hurricane Gustav Debris Removal	\$772,320.00
October	Texas DOT – Orange County	Hurricane Ike Debris Removal	\$2,206,012.92

The DRC Group

October	Groves, TX	Hurricane Ike Debris Removal	\$16,584.21
October	Port of Galveston, TX	Hurricane Ike Debris Removal	\$467,898.84
September	Plaquemines Parish, LA	Repairs to Buras Library – Hurricane Katrina	\$3,424,000.00
September	Westwego, LA	Hurricane Gustav Debris Removal	\$35,674.67
September	Kenner, LA	Hurricane Gustav Debris Removal	\$315,000.00
September	New Orleans, LA	Hurricane Gustav Debris Removal	\$1,650,562.67
September	St John the Baptist, LA	Hurricane Gustav Debris Removal	\$792,395.68
September	St. Landry Parish, LA	Hurricane Gustav Debris Removal	\$2,992,882.80
September	Iberville, LA	Hurricane Gustav Emergency Push and Debris Removal	\$3,368,184.69
September	Lafayette, LA	Hurricane Gustav Emergency Push and Debris Removal	\$4,506,624.12
September	Iberia, LA	Hurricane Gustav Debris Removal Hurricane Ike Debris Removal	\$1,793,463.03
September	Tangipahoa, LA	Hurricane Gustav Debris Removal	\$2,780,902.26
September	LADOTD District 2,3,61,62	Hurricane Gustav Debris Removal	\$18,970,757.96
September	Galveston, TX	Hurricane Ike Debris Removal	\$33,325,240.24
September	Harris County, TX	Hurricane Ike Debris Removal	\$19,878,298.30
September	Piney Point Village, TX	Hurricane Ike Debris Removal	\$693,138.34
September	Taylor Lake Village, TX	Hurricane Ike Debris Removal	\$598,735.91
September	Bellaire, TX	Hurricane Ike Debris Removal	\$880,126.19
September	Port Neches, TX	Hurricane Ike Debris Removal	\$554,358.46

The DRC Group

September	Jefferson County, TX	Hurricane Ike Debris Removal	\$1,899,193.52
September	Nassau Bay, TX	Hurricane Ike Debris Removal	\$480,258.18
September	Nederland, TX	Hurricane Ike Debris Removal	\$953,263.90
September	Humble, TX	Hurricane Ike Debris Removal	\$651,700.23
September	Jamaica Beach, TX	Hurricane Ike Debris Removal	\$2,113,786.24
September	Port Arthur, TX	Hurricane Ike Debris Removal	\$6,819,141.14
September	Baytown, TX	Hurricane Ike Debris Removal	\$3,117,424.91
September	El Lago, TX	Hurricane Ike Debris Removal	\$299,540.26
September	Jefferson County Drainage District No. 7, TX	Hurricane Ike Debris Removal	\$1,643,364.59
September	Houston, TX	Hurricane Ike Debris Removal	Est. \$68,034,910.61
July	Plaquemines Parish, LA	Repairs to Buras Auditorium Project No. 06-08-03 – Hurricane Katrina	\$4,468,000.00
June	Parkersburg, IA	Debris Recovery Contract	\$5,486,500.00
June	Plaquemines Parish, LA	Repairs to Hurricane Damage at Port Sulphur Government Building Hurricane Katrina	\$3,676,593.00
June	Plaquemines Parish, LA	Replacement of the Recreation/Sign/Prowm Building Hurricane Katrina	\$2,924,000.00
June	Plaquemines Parish, LA	Replacement of the District 8 Council Building – Hurricane Katrina	\$1,486,968.00
June	Macon, GA	Debris Management and Removal Services	\$3,458,435.00
May	Port of New Orleans, LA	Press and Louisa St. Wharves Demolition & Removal of Remaining Structures	\$1,530,355.00
May	New Orleans, LA	Structural Demolition, Selective Salvage, Debris removal and Site Clean-up	\$2,696,118.71
April	Benetech – FEMA – Park Restorations	Restoration of Trailer Parks	\$64,800.00

The DRC Group

March	Macon County, TN	Debris Removal & Disposal - Northern Portion – Subcontractor to Benetech	\$677,674.68
March	Macon County, TN	Debris Removal & Disposal - Southern Portion – Subcontractor to Benetech	\$522,732.15
February	Alba, MO	Debris Removal Related to the Dec 9 & 10, 2007 Ice Storm	\$28,750.00
February	Jefferson Parish, LA	Private Property Debris Removal	\$111,893.00
January	Monroe County, FL	Removal Of the Lady Luck Casino Vessel	\$499,050.00
January	Duquesne, MO	Debris Removal Related to the Dec 9 & 10, 2007 Ice Storm	\$128,886.00
<b>DATE 2007</b>	<b>CONTRACTING AGENCY</b>	<b>DESCRIPTION OF WORK</b>	<b>CONTRACT AMOUNT</b>
December	Jefferson Parish, LA	Private Property Demolition	\$184,942.26
December	Webb City, MO	Debris Removal Related to the Dec 9 & 10, 2007 Ice Storm	\$529,758.39
November	City of New Orleans, Louisiana	Hurricane Katrina – Demolition of Flood Damaged Homes	\$13,142,471.87
October	Jefferson Parish, LA	Hurricane Katrina – Demolition of Flood Damaged Homes	\$727,488.00
July	Plaquemines Parish, Louisiana	Hurricane Katrina - Canal Debris Removal	\$19,614,201.76
July	Plaquemines Parish, Louisiana	Hurricane Katrina - Ditches and Culverts	\$6,430,367.93
July	USCG Jackson County, MS Marine Debris Removal RFP #HSCG84-07-R-HYV063	Hurricane Katrina - Marine Debris Removal, subcontractor to CDP, Inc.	\$2,097,212.76
July	New Orleans Regional Transit Authority	Hurricane Katrina - Disposal of approximately 300 buses	\$545,400.00
April	City of Marshfield, MO	Ice Storm Debris Removal	\$ 143,931.12
April	USCG Bay St. Louis	Hurricane Katrina - Marine Debris Removal, subcontractor to CDP, Inc.	\$5,116,941.08
March	City of Kenner, LA Tree/Hanger partner w/ Cycle Construction	Hurricane Katrina - Tree and Hanger Removal Teaming Partners with Cycle Construction	\$97,490.00
March	Plaquemines Parish, Louisiana	Hurricane Katrina - Debris Removal ROE	\$4,823,072.15

The DRC Group

March	USCG LA Couvillion / 9 Parishes/Marine Debris Removal Timothy Couvillion Couvillion Group	Hurricane Katrina - Marine Debris Removal, subcontractor to Couvillion	\$2,455,875.00
February	Greene County, Missouri	Ice Storm Debris Removal	\$6,405,379.55
February	Louisiana Department of Environmental Quality	Hurricane Katrina Remediation and Disposal of Vehicles and Vessels	\$725,123.00
January	City of Springfield, Missouri	Ice Storm Debris Removal	\$9,965,291.62
<b>DATE 2006</b>	<b>CONTRACTING AGENCY</b>	<b>DESCRIPTION OF WORK</b>	<b>CONTRACT AMOUNT</b>
December	St. Tammany Parish	Hurricane Katrina Debris Removal and Roadside Maintenance	\$1,202,176.73
December	United States Coast Guard (CDP)	Hurricane Katrina Marine Debris Removal in MS and LA (various projects – DRC subcontractor to CDP, Inc.)	MS-\$1,365,703.17 LA-\$2,383,978.16
November	Louisiana Department of Environmental Quality	Hurricane Katrina - Vessel Recovery "Chris and Shane"	\$114,762.00
November	Town of Amherst, New York	Ice Storm Debris Removal	\$12,210,418.13
November	Orleans Levee District	Hurricane Katrina Vessel and Debris Removal – South Shore Harbor	\$608,045.58
October	Fluor International	Construction of 350 man Greenfield work camp in Haiti for US Embassy project.	\$18,881,889.00
July	Louisiana Department of Environmental Quality	Hurricane Katrina - Vessel Recovery	\$870,583.76
June	USACE Earthen Clay (Levee)	Stock piling of Earthen Clay for Levee's in Plaquemines Parish, LA	\$1,637,067.32
May	Louisiana Department of Environmental Quality	Hurricane Katrina Removal of Vehicles and Vessels	\$13,550,934.33
May	St. Bernard Parish, LA	Hurricane Katrina Installation of "FEMA" Travel Trailers	\$432,278.00
May	Monroe County, FL	Hurricane Wilma Removal of Marine Debris and Derelict Vessels	\$3,778,952.80
April	City of Gulfport, Mississippi	Hurricane Katrina Emergency Debris Removal	\$2,798,411.53
<b>DATE 2005</b>	<b>CONTRACTING AGENCY</b>	<b>DESCRIPTION OF WORK</b>	<b>CONTRACT AMOUNT</b>

The DRC Group

October	Jefferson County, TX	Hurricane Rita Emergency Debris Removal	Estimated \$15,000,000.00
October	Westlake, LA	Hurricane Rita Emergency Debris Removal	Estimated \$1,000,000.00
October	Deerfield Beach, FL	Hurricane Wilma Emergency Debris Removal	Estimated \$3,500,000.00
October	Monroe County, FL	Hurricane Wilma Emergency Debris Removal	Estimated \$8,000,000.00
October	Plantation, FL	Hurricane Wilma Emergency Debris Removal	Estimated \$3,000,000.00
October	North Miami, FL	Hurricane Wilma Emergency Debris Removal	Estimated \$3,000,000.00
October	Miami, FL	Hurricane Wilma Emergency Debris Removal	Estimated \$4,000,000.00
October	School District of Palm Beach, FL	Hurricane Wilma Emergency Debris Removal	Estimated \$1,000,000.00
October	Hollywood, FL	Hurricane Wilma Emergency Debris Removal	Estimated \$4,000,000.00
October	Martin County, FL	Hurricane Wilma Emergency Debris Removal	Estimated \$7,000,000.00
October	Miami-Dade County, FL	Hurricane Wilma Emergency Debris Removal	Estimated \$2,000,000.00
October	Palm Beach SWA, FL	Hurricane Wilma Emergency Debris Removal	Estimated \$1,000,000.00
September	LADOT	Hurricane Katrina Emergency Debris Removal	Estimated \$90,000,000.00
September	Baton Rouge, LA / BFI (Cahaba)	Hurricane Katrina Emergency Debris Removal. DRC ES, LLC = teaming agreement with Cahaba, Inc.	Estimated \$7,000,000.00
September	Mississippi Department of Transportation (Greene County)	Hurricane Katrina Emergency Debris Removal	
September	Florida Department of Transportation (Monroe County)	Emergency Push for Monroe County	

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September	North Topsail Beach, NC	Hurricane Ophelia Emergency Debris Removal	Estimated \$50,000.00
August	Miami, FL	Hurricane Katrina Emergency Debris Removal	
August	Florida Department of Transportation	Hurricane Katrina Emergency Debris Removal	
August	Monroe County, FL Judy Steele, Engineering Dept,	Hurricane Katrina Emergency Debris Removal	
August	Hollywood, Florida	Hurricane Katrina Emergency Debris Removal	
August	Gulf Breeze, FL (Byrd Brothers)	Hurricane Katrina Emergency Debris Removal. DRC ES, LLC = subcontractor	Estimated \$150,000.00
July	Monroe County, FL	Debris removal, reduction and sand screening in the aftermath of Hurricane Dennis.	estimated \$1,500,000.00
July	Okaloosa County, FL	Provided hurricane related debris clearing and removal assistance in the aftermath of Hurricane Dennis.	\$1,200,000.00
July	Escambia County, FL	Construction, demolition, hauling, reducing and disposal. Sand screening and restoration of beach area in the aftermath of Hurricane Dennis	\$2,000,000.00
July	Mary Esther, FL	Provided hurricane related debris clearing and removal assistance in the aftermath of Hurricane Dennis.	\$66,357.12
July	Shalimar, FL	Provided hurricane related debris clearing and removal assistance in the aftermath of Hurricane Dennis.	\$19,796.16
July	Santa Rosa, FL (Cahaba)	Hurricane Dennis Emergency Debris Removal. DRC ES, LLC=subcontractor	estimated \$17,250,000.00
July	Gulf Breeze (Byrd Brothers)	Hurricane Dennis Emergency Debris Removal. DRC ES, LLC=subcontractor	estimated \$576,000.00
July	Milton, FL (Byrd)	Hurricane Dennis Emergency Debris Removal. DRC ES, LLC=subcontractor	\$250,000.00
May	Gulf Breeze, FL (Byrd Brothers)	Debris removal and reduction in aftermath of Hurricane Ivan DRC ES, LLC=subcontractor	\$ 805,000.00

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DATE 2004	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
April	University of South Alabama	Hillsdale housing Demolition	\$464,812.79
September	Hollywood, Florida	Debris removal and reduction in aftermath of a hurricane.	\$ 1,156,000.00
September	Okaloosa County, FL	Provided hurricane related debris clearing and removal assistance in the aftermath of Hurricane Ivan. Provided technical assistance for FEMA reimbursement.	\$ 8,921,888.00
September	Orchid, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 57,896.00
September	Plantation, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 891,023.00
September	Tarpon Springs, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 543,204.00
September	Berkeley County, SC	Debris removal and reduction in aftermath of a tropical storm.	\$ 4,191,154.00
September	Briarcliffe Acres, SC	Debris removal and reduction in aftermath of a hurricane.	\$ 57,375.00
September	Broward County, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 23,775.00
September	Crestview, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 1,263,805.00
September	Deerfield Beach, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 1,269,087.00
September	Deltona, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 6,918,153.00
September	Escambia County, FL	Clearing and Demolition of approximately 15 miles of Pensacola, Florida beaches destroyed by Hurricane Ivan. Removal and cleaning of beach sand, dune restoration and demolition. Debris removal and condemnation of beachfront structures as directed by the Government.	\$ 40,000,000.00
September	Hillsborough County, FL	Provided hurricane related debris clearing and removal assistance in the aftermath of Hurricane Jeanne. Provided technical assistance for FEMA reimbursement.	\$ 7,220,898.00

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September	Tampa, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 7,508,199.00
September	Indian River Shores, FL	Agreement for Debris and Disaster Management Services	\$ 416,954.00
August	Indian River County, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 6,391,472.00
August	Jacksonville Beach, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 692,610.00
August	Martin County, FL	Provided debris clearing and removal in the aftermath of Hurricanes Jeanne and Frances and technical assistance for FEMA reimbursement.	\$ 18,418,991.00
August	Mary Esther, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 400,681.00
August	Niceville, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 631,539.00
August	Sanford, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 4,853,616.25
August	South Florida Water Management District	Debris removal and reduction in aftermath of a hurricane.	\$ 78,378.00
August	St. Lucie County, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 6,714,259.00
August	Temple Terrace, FL	Debris removal and reduction in aftermath of a hurricane.	\$ 657,197.00
August	West Palm Beach, FL	Debris removal and reduction in aftermath of several hurricanes.	\$ 6,340,930.55
August	Vero Beach, FL	Debris removal and reduction in aftermath of several hurricanes.	\$ 4,674,287.00
<b>DATE</b> 2003	<b>CONTRACTING AGENCY</b>	<b>DESCRIPTION OF WORK</b>	<b>CONTRACT AMOUNT</b>
Year 2003	U.S. Coast Guard	Emergency Construction Services in six (6) NE States - IDIQ	\$ 1,397,000.00
Year 2003	Gillette, Wyoming	Emergency rail services – multitask	\$ 500,000.00
October	Hopewell, VA	Hurricane Isabel debris removal	\$ 359,079.00
October	Ashland, VA	Hurricane Isabel debris removal	\$ 249,127.00
October	VA Dept of Conservation & Recreation	Hurricane Isabel debris removal	\$ 5,659,174.00
October	VA Dept of Transportation	Hurricane Isabel debris removal	\$ 33,607,597.00

The DRC Group

July	Custer Battles/Coalition Provisional Authority Baghdad, Iraq	Operation Iraqi Freedom - Construct and operate temporary and permanent camps - Iraq - construct security facilities, provide Gurkha security guards	\$ 5,000,000.00
<b>DATE 2002</b>	<b>CONTRACTING AGENCY</b>	<b>DESCRIPTION OF WORK</b>	<b>CONTRACT AMOUNT</b>
Year 2002	U.S. Coast Guard- N. Atlantic Div.- IDIQ	Emergency Construction Services - multiple task orders - Year 2002	\$ 1,300,000.00
October	City of Broussard, Louisiana	Debris Removal-Hurricanes Isidore & Lili	\$ 491,944.00
October	Jefferson Parish, Louisiana	Debris Removal-Hurricanes Isidore & Lili	\$ 1,243,033.00
October	Orleans Parish, Louisiana	Debris Removal-Hurricanes Isidore & Lili	\$ 460,219.00
October	St. Bernard Parish, Louisiana	Debris Removal-Hurricanes Isidore & Lili	\$ 343,921.00
May	City of Lackawanna, MO	Emergency Ice Storm Debris Reduction	\$ 45,000.00
April	Blue Springs, MO	Ice Storm Debris Removal	\$ 965,000.00
March	State of Virginia Emergency Management	3,000,000 Tires Fire Emergency Hazardous Waste Containment	\$ 184,820.00
<b>DATE 2001</b>	<b>CONTRACTING AGENCY</b>	<b>DESCRIPTION OF WORK</b>	<b>CONTRACT AMOUNT</b>
October	US Army Corps of Engineers Tom's Mountain, WV USACE - Contracting Division, POC: Ms.	Temporary Housing Site Work & Development- floods	\$ 2,599,024.00
July	City of Houston, Texas	Flood Debris Removal (Environmental)	\$ 854,387.00
July	City of Houston, Texas	Flood Debris Removal-T.S. Allison	\$ 1,521,242.00
July	Clearbrook Utility District, Texas	Flood Debris Removal-T.S. Allison	\$ 14,710.00
July	Dickinson, Texas	Flood Debris Removal-T.S. Allison	\$ 1,851.00
July	Friendswood, Texas	Flood Debris Removal-T.S. Allison	\$ 146,223.00
July	Guam Power Authority	Technical Services -Super Typhoon Paka	\$ 897,728.26
July	Pearland, Texas	Flood Debris Removal-T.S. Allison	\$ 155,426.00
July	Sarasota County, Florida	Debris Removal- T.S. Gabriella	\$ 2,110,991.00





**DRC Emergency Services, LLC**

**500 South Australian Ave. Suite 600 • West Palm Beach, FL 33401**

**Phone: (561) 820-4877 • Fax: (251) 343-5554**

1989-1990	Hurricane Hugo - South Carolina and St. Croix, U. S. Virgin Islands	2002	Typhoon Chata'an - Guam
1991-1995	Operation Desert Storm, Kuwait and Saudi Arabia	2002	Floods- State of Virginia
1992-1993	Hurricane Andrew - Florida	2002	Hurricane Isadore – Louisiana
1992-1994	U. S. Military Liberation, Somalia	2002	Emergency Tire Fire (3 million tires) -Virginia
1995-1996	Hurricane Marilyn, U.S. Virgin Islands and Puerto Rico	2002-2003	Hurricane Lili - Louisiana
1995-1996	Hurricane Opal - Florida		U.S. Coast Guard IDIQ Facilities Maintenance and Emergency Construction
1996-1997	Hurricane Fran - North Carolina	2002-2003	Super Typhoon Pongsona - Guam
1997	Hurricane Danny - Alabama	2003	Operation Iraqi Freedom – Iraq
1997-1998	Ice Storm - Nebraska	2003-2004	Hurricane Isabel – Virginia
1998-2001	Super Typhoon Paka – Guam	2004	Floods- State of Texas
1998-1999	Hurricane Georges - Puerto Rico and Alabama	2004-2005	Hurricanes Charley, Frances, Jeanne and Ivan - Florida
1998-2001	Hurricane Mitch - Honduras	2004-2005	Tropical Storm Gaston- South Carolina
1999	Ice Storm - Alabama and Tennessee	2005	Hurricane Dennis - Florida
1999	Tropical Storm - Texas	2005-2008	Hurricane Katrina - Florida, Louisiana, and Mississippi
1999-2000	Liberation of Kosovo, Serbia		Hurricane Ophelia - North Carolina
1999-2001	F5 Tornado - Oklahoma	2005	Hurricane Rita – Texas and Louisiana
1999-2001	Hurricane Floyd - Florida, South Carolina and North Carolina	2005	Hurricane Wilma - Florida
1999	Hurricane Irene - Florida	2005	Ice Storms – New York
2000	Ice Storm - Georgia	2006	Ice Storms - Missouri
2000	Ice Storm - North Carolina	2007-2008	F5 Tornado – Iowa
2000	F4 Tornado - Texas	2008	Mother's Day Tornadoes – Georgia
2000	Catastrophic Flood - New Jersey	2008	Hurricane Gustav – Louisiana
2001	Ice Storms - Oklahoma, Louisiana, Texas and Arkansas	2008	Hurricane Ike – Texas
2001	Texas Floods - Houston Area	2009	Snow Storms – Virginia/Maryland
2001	West Virginia Flooding	2009	Ice Storms – Kentucky / Arkansas
2001	Tropical Storm Allison - Texas and Louisiana	2010	Snow Storms – Maryland / Virginia
2001	Anthrax Terrorism Attack- U.S. Congress, Washington, DC	2010	Flood – Tennessee
2001	Tropical Storm Gabrielle - Florida	2010	Haiti – Earthquake
2001	Ice Storm- Kansas and Missouri	2011	BP Deepwater Horizon Oil Spill
2002	Snow Storm - New York		Tornado Outbreak-Southeast U.S. and Joplin, Missouri

**EXPERIENCE: CLIENT BASE OF THE DRC FAMILY OF COMPANIES**

The following is a list of clients for whom the DRC Group has performed work in the past. DRC has served small towns and large cities, urban and rural counties and parishes, Federal and state agencies, as well as the private sector.

**U.S. Cities and Towns**  
Alba, Missouri

Amherst, New York

Benton, Arkansas  
Blue Springs, Missouri

## The DRC Group

Camden, Arkansas  
Carrboro, North Carolina  
Carruthersville, Missouri  
Cary, North Carolina  
Charleston, South Carolina  
Duquesne, Missouri  
Fairhope, Alabama  
Ft. Worth, Texas  
Friendswood, Texas  
Garner, North Carolina  
Gulfport, Mississippi  
Hope, Arkansas  
Houston, Texas  
Indian River Shores, Florida  
Jacksonville, North Carolina  
Jacksonville Beach, Florida  
Kinston, North Carolina  
Lilesville, North Carolina  
Lincoln, Nebraska  
Macon, Georgia  
Marshfield, Missouri  
Moroven, North Carolina  
Myrtle Beach, South Carolina  
North Topsail Beach, North Carolina  
Orchid, Florida  
Orlando, Florida  
Parkersburg, Iowa  
Raleigh, North Carolina  
Shreveport, Louisiana  
Slidell, Louisiana  
Sparta, New Jersey  
Springfield, Missouri  
Tullahoma, Tennessee  
Tampa, Florida  
Vero Beach, Florida  
Wadesboro, North Carolina  
West Palm Beach, Florida

### US Counties and Parishes

Berkeley County, South Carolina  
Brevard County, Florida  
Broward County, Florida  
Dawson County, Georgia  
DeKalb County, Georgia  
Escambia County, Florida  
Greene County, Missouri  
Hillsborough County, Florida  
Indian River County, Florida  
Jefferson Parish, Louisiana  
Lenoir County, North Carolina  
Lincoln, Nebraska  
Manatee County, Florida  
Martin County, Florida

McCurtain County, Oklahoma  
Mobile County, Alabama  
Monroe County, Florida  
New Hanover County, North Carolina  
New Orleans, Louisiana  
Okaloosa County, Florida  
Orleans Parish, Louisiana  
Osceola County, Florida  
Ouachita County, Arkansas  
Plaquemines Parish, Louisiana  
Pender County, North Carolina  
Red River County, Texas  
Rockdale County, Georgia  
Sarasota County, Florida  
St. Bernard Parish, Louisiana  
St. Lucie County, Florida  
St. Tammany Parish, Louisiana  
Wake County School District, North Carolina  
Walton County, Florida  
Washington Parish, Louisiana

### U.S. State Agencies

Alabama Department of Transportation  
Florida Department of Transportation  
Louisiana Department of Environmental Quality  
North Carolina Department of Transportation  
North Carolina Department of Parks and Recreation  
North Carolina Forestry Service  
Texas Department of Transportation  
Virginia Department of Emergency Management  
Virginia Department of Transportation  
Virginia Department of Parks and Recreation

### U.S. Federal Agencies

U.S. Coast Guard  
U.S. Congress  
U.S. Department of Agriculture  
U.S. State Department  
U.S. Department of Homeland Security  
U.S. Army Corps Of Engineers

### United States Corporations

Allied Waste, Inc.  
Bechtel International

Blount International, Inc.  
Brown and Root  
Browning Ferris Industries, Inc.  
Bugshan/Stone-Webster(Saudi/USA)  
Burlington Southern  
CSX Railroad  
Conventional Munitions Systems E.O.D.  
E.H.R.T. (E.O.D.)  
Flowers Industries, Inc.  
The Fluor Corporation  
Foster Wheeler  
General Electric- Capital, Inc.  
Gilbert Southern  
Milpark International Ltd.  
Norfolk Southern Railroad  
Passive Barriers (E.O.D.)  
Raith Engineering  
Tampa International  
Waste Management, Inc.  
Will Brothers Middle East Ltd.

### International Companies

Alghanim Industries (Kuwait)  
Archdiocese of Agana, (Guam)  
Arche Roden (Greece)  
ATCO International, Inc. (Canada)  
British Army (United Kingdom)  
Catalytic Maintenance Ltd. (Canada)  
China Petroleum (China)  
Ericsson Telecommunications (Swedish)  
Guam EPA (Territory of Guam)  
M.F. Kent (Ireland)  
Kuwait Oil Company (Kuwait)  
Kuwait National Petroleum Corporation (Kuwait)  
Kuwait Ministry of Defense (Kuwait)  
Marwarid Group L.L.C. (Saudi)  
Morrison International (Morrison Shand) (U.K.)  
NATO- Armed Forces (E.U.)  
North Atlantic Treaty Organization-Albania Force (AFOR) (Albania)  
McConnel Dowell Co. Ltd. (New Zealand)  
National Industries Trading Company (U.A.E.)  
Royal Ordnance - A division of British Aerospace (U.K.)  
Sofremi (French Ministry of

**The DRC Group**

Interior)  
Soviet National Oil Company  
(Russia)

Tarig Alghanim Ltd. (Kuwait)  
Tekfen Construction Co.  
(Turkish)

The National Industries Co.  
(Kuwait)  
United Nations (New York)

**CURRENT PRE-POSITION CLIENTS OF THE DRC GROUP**

DRC has been selected as pre-positioned, pre-qualified, or “stand-by” contractor for over 200 government entities and political subdivisions. We currently serve approximately 175 communities in this capacity from the Southwest United States to Florida in the Southeast to the Atlantic Seaboard and New England. We have permanent offices in Mobile, Alabama and New Orleans, Louisiana as well as dedicated regional representatives to serve all of our stand-by clients. Stand-by clients also have access, free of charge, to the expertise and training in Emergency Management provided by our consultant Walter Maestri, Ph.D., a longtime, nationally recognized emergency manager.

<b>State of Alabama</b>	Dauphin Island Mobile County Etowah County	Dale County Chickasaw Phenix City Prichard Robertsdale Silverhill Alabama DOT-prequalified
<b>State of Arkansas</b>	Fayetteville	
<b>State of California</b>	Alameda County Compton Orange County	Sacramento County- prequalified San Bernardino County
<b>State of Florida</b>	Belleair Beach Broward County Cape Coral Charlotte County Cinco Bayou Citrus County Crestview Dania Beach DeBary Deltona Destin El Portal Escambia County Escambia County School District Florida Department of Transportation-prequalified FDOT-Baker, Columbia, Hamilton, Suwanee, and Union FDOT District 2 Alachua and Bradford - Cut and Toss FDOT Putnam and St. Johns Co. - Cut and Toss FDOT District 4-Z4018 FDOT District 7 FDOT District4-Z4025 FDOT District 6-Miami Dade Cut and Toss FDOT Clay, Duval, Nassau Counties Cut and Toss FDOT Gilchrist, Levy Counties Cut and Toss FDOT Lafayette, Madison, Taylor Counties Cut and Toss FDOT District 6 Monroe Co-Debris Removal	Osceola County School District Oviedo Palm Beach County School District - Debris Removal Palm Coast Pembroke Pines Pinellas County Pinellas Park Punta Gorda Safety Harbor Santa Rosa County Santa Rosa County School District Sarasota County Sebastian Sewall's Point Shalimar South Broward Drainage District Southwest Florida Water Management District St. Lucie County St Lucie County School District St. John's County Tamarac Tampa

**The DRC Group**

	<p>FDOT 6 Miami-Dade-Debris Removal                  Gulfport                  Hallandale Beach                  Hernando County                  Hillsborough County                  Hollywood                  Indian Rocks Beach                  Jacksonville - prequalified                  Jupiter Island - Debris Removal                  Jupiter Island - Debris Disposal                  Key West                  Largo                  Lake Worth                  Longboat Key                  Longwood                  Manatee County School District                  Marco Island                  Martin County                  Mary Esther                  Miami Dade County School District                  Miami-Dade County                  Miami Springs                  Milton                  Miramar                  Monroe County                  Monroe County Marine Debris Removal                  North Lauderdale                  North Miami Beach                  Oakland Park                  Ocean Reef Club, Inc.                  Ocean Reef Community Association                  Okaloosa County                  Oldsmar                  Orlando</p>	<p>Taylor County                  Temple Terrace                  Treasure Island                  University of Miami                  Village of Golf                  Venice                  Weston</p>
<b>State of Georgia</b>	<p>Atlanta                  Charlton County                  Colquitt County                  Colquitt (City of)                  Garden (City of)                  Floyd County                  Gordon County                  Liberty-Hinesville County</p>	<p>Long County                  Lowndes County                  Lumpkin County BOC                  MARTA                  Miller County                  Thomas County                  Savannah</p>
<b>State of Hawaii</b>	<p>Honolulu</p>	
<b>State of Kentucky</b>	<p>Owensboro</p>	<p>Pendleton County</p>
<b>State of Louisiana</b>	<p>Baton Rouge                  Calcasieu Parish-Debris                  Calcasieu Parish-Products/Services                  Cameron Parish Police Jury                  Downtown Development District- New Orleans</p>	<p>New Orleans                  Plaquemines Parish (5)                  St. Charles Parish                  St. John the Baptist Parish                  Tangipahoa Parish</p>

**The DRC Group**

	Iberville Parish Jefferson Parish - Debris Removal Jefferson Parish - Equipment Rental Kenner Lafourche Parish School Board	
<b>State of Maryland</b>	Anne Arundel County Caroline County Frederick County Harford County Montgomery County Prince George County Queen Anne's County	St. Mary's County State of Maryland Region A State of Maryland Region B State of Maryland Region C State of Maryland Region D State of Maryland Region E
<b>State of Mississippi</b>	Harrison Jackson County Jones County D'Iberville	
<b>State of Missouri</b>	MODOT	
<b>State of New York</b>	Olive	
<b>State of North Carolina</b>	Burgaw Buncombe County Havelock Lilesville Nags Head New Hanover County (2) N.C. D.O.T.-pre-qualified	Pamlico County (2) Pender County Southern Shores Topsail Beach
<b>State of Oklahoma</b>	Norman	
<b>State of Rhode Island</b>	State of Rhode Island (2)	
<b>State of South Carolina</b>	Bamberg County Beaufort Charleston County Clarendon County Dorchester County Pickens County	Oconee County South Carolina DOT-prequalified Town of Surfside Beach
<b>State of Tennessee</b>	Jackson-Madison County Knox County Nashville-Davidson County	
<b>State of Texas</b>	Beaumont Bellaire Chambers County Corpus Christi El Lago Galveston (City of) Galveston County Garland Groves Harris County	Oyster Creek Port Aransas Port Arthur Port Neches Port of Galveston Shenandoah South Houston Taylor Lake Village Texas DOT-prequalified Texas GLO - Debris Removal

**The DRC Group**

	Harris County Department of Education Harris County Flood District Houston Houston –Galveston Area Council Humble Jamaica Beach Jefferson County Jefferson County Drainage District No. 7 Kemah Lake Jackson Morgan’s Point	Texas GLO - Oil/Gas Platform Removal Services
<b>State of Virginia</b>	Central Virginia Waste Management Authority Manassas Park Prince William County Richmond TME Enterprises Hampton Roads Area Virginia Department of Emergency Management- Logistics Virginia Department of Emergency Management- Debris VDOT Pre-Qualified	
<b>State of Washington</b>	State of Washington	Seattle

Revised as of 03/19/12

**FINANCIAL STRENGTH AND STABILITY**

The DRC Group is, financially, one of the strongest groups in its industry and class. DRC has managed and completed dozens of multimillion dollar contracts in its nearly 22-year history. By offering a diverse array of high-quality professional services, DRC has maintained its financial soundness at times when other companies in the industry have struggled to perform. DRC has a healthy base of corporate assets in real property, equipment, funds, and credit and is financially capable of responding to any event or challenge. Some highlights of DRC’s financial capability:

- DRC has a total bonding capacity of at least \$100,000,000.
- DRC is capable of insuring projects in any amount and our key coverages are unlimited in amount.
- In 2008, following Hurricanes Ike and Gustav, DRC provided debris removal services for 36 separate contracts, including the cities of New Orleans, Houston, and Galveston. These were simultaneously provided disaster management services. The total value of these contracts is currently estimated at \$200,000,000.00
- In 2005-2006, DRC mobilized, performed, and completed a contract of over \$100,000,000 for the Louisiana Department of Transportation and Development in response to Hurricane Katrina while performing on numerous other projects across the nation.
- During the 2004 Hurricane season, DRC worked 37 separate contracts performing a total of over \$150,000,000 in emergency work, and recovering of over 10,000,000 cubic yards

## The DRC Group

of debris in a four and half month period. Throughout this entire period, all subcontractors were paid on a weekly basis, even though DRC often had to wait up to 30 to 60 days for interim invoice payments.

- DRC has not failed to complete any work awarded to it, has not defaulted on any contracts, has met all financial contractual obligations, and has never filed for bankruptcy.

## FEMA REQUIREMENTS AND PROCEDURES

Storm debris management by DRC is subject to inspection by the governmental contracting entity and/or any Public Authority in accordance with generally accepted standards, to insure compliance with the contract and applicable local, state and federal laws. DRC will, at all times, provide the government access to all work sites and disposal areas and will cooperate completely with Government Inspectors. In addition, authorized representatives and agents of any participating Federal or state agency are encouraged to inspect all work and materials. DRC and the government shall have in place at the TDSRS, personnel to verify the contents and cubic yards of all vehicles entering the TDSRS. Records are maintained for each load entering the TDSRS, its cubic yardage is verified, and each vehicle leaving the TDSRS is viewed to verify that the contents have been emptied. DRC and the government monitor the material to determine that the load consists of eligible storm debris. DRC and the government have in place at the pickup site, personnel to verify the contents, location, date and time of the vehicles departing for the TDSRS and issuance of the load ticket to ensure the eligibility of the debris. Prior to use, DRC recommends that the government, including FEMA, if possible, establish and record the certified cubic yard capacity and perform a safety inspection of each haul vehicle. DRC recommends that all measurements be conducted by government personnel or independent third parties, and not DRC or the subcontractor. DRC has in the past provided disposal tickets, field inspection reports, and other data and/or forms sufficient to provide substantiation for Federal (FEMA, etc.) and State reimbursement to its government clients. DRC personnel and subcontractors have worked closely with various State Emergency Management Agencies, the Federal Emergency Management Agency and other applicable State, local and Federal Agencies to insure that eligible debris collection and the data documenting is sufficient and appropriately addressed.

### **Data Management and Tracking**

DRC employs a state of the art ticket managing system which allows debris removal activities to be tracked on line, with daily information available within 24 hours. Our system allows the information to be sorted in virtually any way desired by the County. Sorting can produce valuable information which can be used for varying needs. Debris can be tracked by street, zip code, day hauled, etc. This type of ease of sorting is especially valuable when debris reimbursement must be sorted by FEMA or FHWA roads.

DRC ES tracks costs on a real time basis using a Daily Progress Report that is completed and submitted daily to the on-site project manager. Additional information can be added to meet any local unique needs for capturing the data. Hours and/or cubic yards are summarized at the bottom

## **The DRC Group**

of the report and a daily cost is determined. This information is reconciled daily with the government.

### **Recordkeeping & Reporting**

DRC ES shall submit daily progress and quality control reports to the governing entity for all activities. Each report would contain, at a minimum, the following information:

- 1) Letterhead with DRC name and contact information
- 2) Report Date
- 3) Location of completed work
- 4) Location of work for next day
- 5) Daily and cumulative hours for each piece of equipment and crew (Emergency Clearance)
- 6) List of roads that were cleared (Emergency Clearance)
- 7) Number of Crews (including number of trucks and loading equipment)
- 8) Daily and cumulative totals of debris removed, by category
- 9) Daily and cumulative totals of debris processed, to include method(s) of processing and disposal location(s)
- 10) Daily estimate of hazardous waste debris segregated, and cumulative amount of hazardous waste placed in the designated holding area
- 11) Number of hazardous trees and hanging limbs removed.
- 12) Problems encountered or anticipated

Typically, Daily Reports are co-signed by the governing entity's inspector to verify work performed. In addition, the governing entity receives an original copy of all load tickets and receives and verifies for co-signature, a Daily Reconciliation Sheet listing each load ticket, the truck number, crew number, street, truck volume, percent full, credited volume of debris removed and the total volume removed for the day. This Daily Reconciliation Sheet is typically verified by the governing entity and becomes the invoicing document for the Contract.

### **Preparing and Submitting Federal/State Project Work Sheets**

DRC ES can assist the Government entity in completing any and all forms necessary for reimbursements from state or federal agencies relating to eligible costs arising out of the disaster recovery effort. This may include, but is not limited to, the timely completion and submittal of reimbursement requests, preparation, and submittal of any and all necessary cost substantiations and preparing replies to any and all agency requests, inquiries or potential obligations, denials or de-obligations.

### **Knowledge of CFR 44**

Since its inception in 1989, DRC's senior management personnel have gained a vast knowledge of the basic policies and procedures of the Code of Federal Regulations (CFR 44) as it relates to Federal Emergency Management Agency's mission. These policies and procedures have been incorporated into DRC and DRC ES's various corporate Debris Management plans and guides to ensure compliance with the latest FEMA guidelines.

### **FEMA Technical Management Training**

DRC and/or DRC ES have on staff, or available through its extensive Reservist/Consultant Personnel Database, qualified personnel who are available to assist any client with Exercises, Plans Formulation, or Training of Government personnel on eligibility issues, reimbursement procedures, documentation, etc. DRC will provide regular annual or more frequent training and feedback sessions to the government as a service at no additional cost to the County. Training sessions are scheduled and led by the Director of Training and will address planning and reimbursement issues as well as any other concerns of the County. Typically, training sessions also include DRC consultant and reservist personnel who are former FEMA personnel or who are intimately familiar with FEMA and other government regulations.

### **IT & Accounting Systems**

In 2009, DRCES upgraded its management information systems and computer hardware. DRC now operates on Sage Timberline Office software, a premiere financial and operations software package for government contracting and for the construction industry. This software suite manages DRC's project management, financial management, job costing, analytics and custom reporting capabilities. All of the Company's offices and field employees operate on an integrated common platform, allowing instant access across the organization.

The Company also employs HaulTek software, which is an in-house developed data system that automates the collection, processing and archiving of massive volumes of debris load tickets generated in a disaster response project. HaulTek allows for the electronic transmission and consolidation of vital billing information from debris load tickets and it generates the billing for each contract as required.

### **DRC Data Center**

DRC maintains a fully-staffed, fully operational Data Center at its headquarters all year. The Data Center is staffed by experienced and professional personnel with extensive knowledge of recording, reporting, contract, and reimbursement requirements. The Data Center is equipped with state-of-the-art information technology and is prepared to meet and exceed the reporting requirements of each client.

To complement the HaulTek electronic data system, DRC built the first fully integrated full-time data processing center in the industry. Previously, temporary employees had to perform all of the debris ticket data processing at the event site due to the complexity of processing tens of thousands of tickets received daily. DRC has now fully automated this process and has a full-time data center staff performing this work at DRC's Mobile, AL headquarters. This capability has dramatically improved ticket processing efficiency and cost by increasing input accuracy and by reducing the time required for reconciliations, billings and collections.

DRC also relies upon HCSS Heavy Bids software, which is a project estimating solution that is integrated with the Company's accounting system, scheduling software and job and resource management software. In addition, the Company uses AutoCAD design, documentation and engineering software. The majority of DRC's network of servers, laptops and desktop computers are under three years old and run on the latest software applications. All servers and networked

## **The DRC Group**

computers are backed up both on and off-site every day. The emergency nature of DRC's work requires that the Company remain on-line and in contact across its network at all time. As such, DRC owns a Kohler diesel full building, full service generator to ensure uninterrupted power at its headquarters.

### **Mapping**

DRC ES offers a mapping feature as part of the company's web based, internal data processing system. This component is an integral part of the data entry division which was upgraded this year.

The mapping feature is designed so that a coinciding point or marker will be created on the map once a daily report is entered by data processing into the system. This marker communicates information such as the truck route and name of street, the number of times that the trucks have passed the street (whether it be first pass or second), and the location of debris management sites.

Information that will be reflected daily includes truck routes, DMS sites, cubic yards of debris carried on truck, whether the debris is vegetative, C&D, or other, and number of passes that have been performed.

## **EMPLOYMENT OF LOCAL AND MINORITY CONTRACTORS**

DRC ES has implemented an aggressive and nationally recognized outreach program entitled, The DRC ES Local Subcontractor Resource Program.

DRC ES reaches out to local, small, minority and women owned (SMWB'S) companies with a variety of tools. DRC ES is dedicated to working closely with local, minority and Women Business Enterprise's (M/WBE) small business representatives in contacting companies that are approved and certified by M/WBE as small, disadvantaged, minority, veteran and women owned businesses. DRC ES will make immediate contact with the Minority and Women Business Enterprise office to schedule an informational workshop for potential vendors and businesses. The workshops provide "hands on" technical assistance to companies ranging from individuals owning dump trucks and loading equipment to office supply companies and small printers wishing to provide goods and services. DRC ES is committed to ensuring that local companies are made aware of all potential contracting and partnership opportunities.

In addition, due to the close nature to the federal funding provided by FEMA, The Congressional Delegation will be contacted and their staffs briefed on the program for their constituent companies.

A direct mail program may be conducted in order to target potential companies and minority business organizations that are listed with the Office of Minority and Women Business Enterprise. The mailer will provide information as well as an 800 number for interested individuals and companies with bi-lingual assistance available when necessary.

## **The DRC Group**

The development and implementation of this program is coordinated by Tom B. Combs. Mr. Combs, Director of Governmental Relations, has over 20 years' experience in SMWB development. Mr. Combs served as founder and Executive Director of The Bid Resource Center that was the nation's second and largest non-profit assisting SMWB'S in securing government contacts. Subsequently Mr. Combs served as Mayor Pro Tem and Congressional Chief of Staff and Director of the John Gray Institute developing SMWB programs across the state of Texas and the nation. The DRC ES Local Subcontractor Resource Program not only drastically improves small and minority business participation, but also shows the commitment of DRC ES to ensuring that the entire community has the opportunity to participate. The DRC ES technical assistance workshops not only assist companies with identifying potential contract opportunities, but also assist those interested with "teaming". This process matches MBE's/WBE's with other companies in order to strengthen their competitive position and package of goods and services offered. "Teaming" can greatly increase MBE/WBE participation because of the "strength in numbers" concept.

DRC ES is committed to ensuring that any emergency response business activity is shared by the entire community. The DRC ES Local Subcontractor Resource Program is an innovative program that ensures minority participation is not just a goal but a reality.

### **AFFIRMATIVE ACTION/EQUAL OPPORTUNITY POLICY**

DRC is an equal employment opportunity employer. Employment decisions are based on merit and business need, and not on race, color, citizenship status, national origin, ancestry, gender, sexual orientation, age, religion, creed, physical or mental disability, marital status, veteran status, political affiliation, or any other factor protected by law. DRC complies with the law regarding reasonable accommodation for handicapped and disabled employees. DRC's Managing Director has issued the following policy:

DRC is an Equal Opportunity Employer and recognizes the value of hiring a diverse group. Due to the nature of our work and the fact that we provide services worldwide, we find it necessary and advantageous to employ a number of persons from various countries who are of different races, religions and ethnic groups. Although our permanent work force is less than 50 employees, it is composed of a diverse population of men and women. In addition, we believe work force diversity provides a significant market advantage.

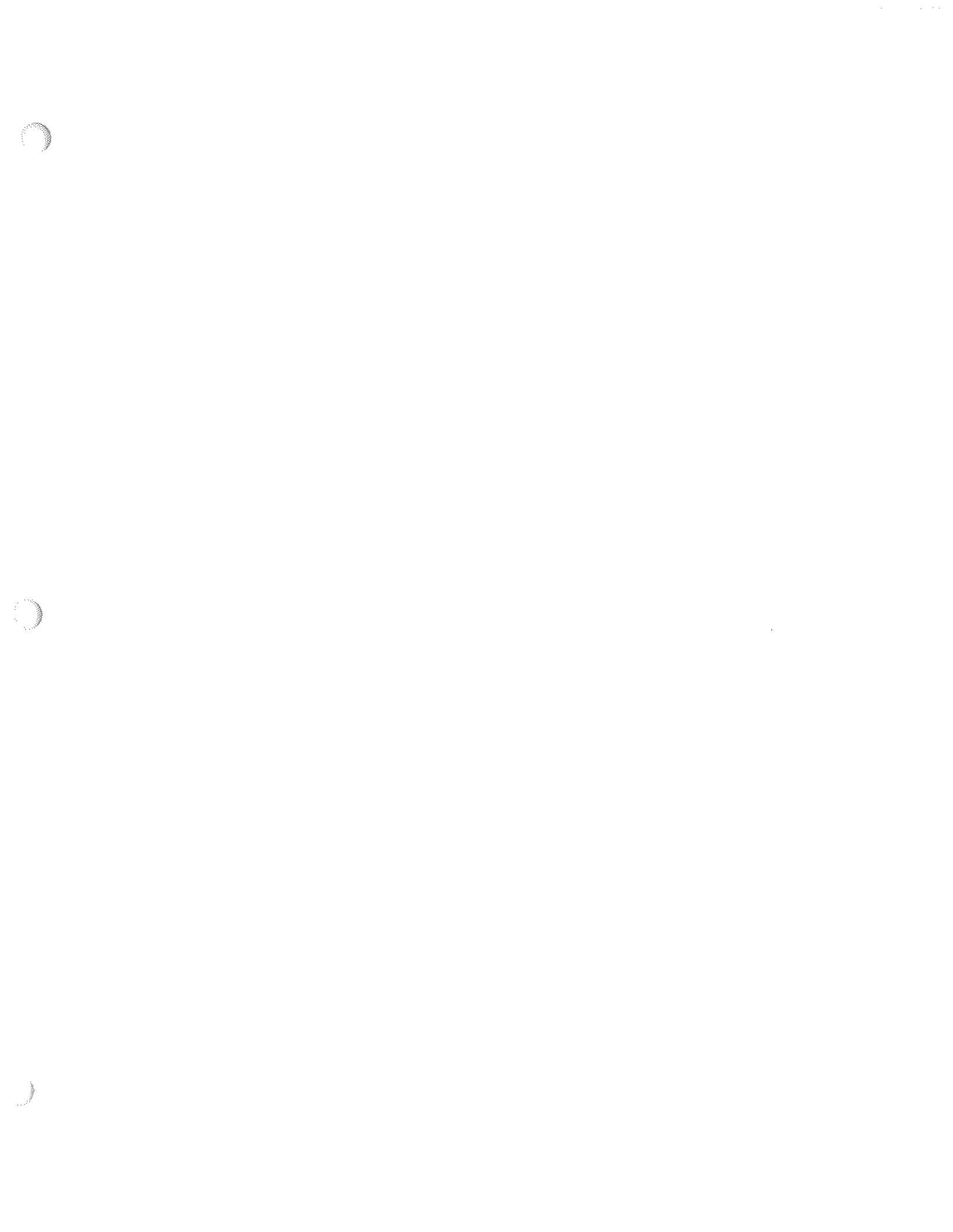
It is the policy of DRC to comply with all the relevant and applicable provisions of the Americans with Disabilities Act (ADA). DRC will not discriminate against any qualified employee or job applicant with respect to any terms, privileges, or conditions of employment because of a person's physical or mental disability. DRC will also make reasonable accommodation wherever necessary for all employees or applicants with disabilities, provided that the individual is otherwise qualified to safely perform the essential duties and assignments connected with the job and provided that any accommodations made do not impose an undue hardship on DRC.

Equal employment opportunity notices are posted as required by law.

## **The DRC Group**

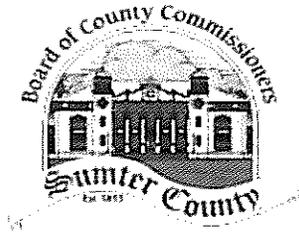
Management is primarily responsible for seeing that DRC's equal employment opportunity policies are implemented, but all members of the staff share in the responsibility for assuring that by their personal actions the policies are effective and apply uniformly to everyone.

Any employee, including managers, involved in discriminatory practices will be subject to termination.





**PROPOSALS FORM FOR  
BOARD OF SUMTER COUNTY COMMISSIONERS**



Name of Firm Submitting Proposal DRC Emergency Services, LLC

Name of Person Submitting Proposal Mark Stafford

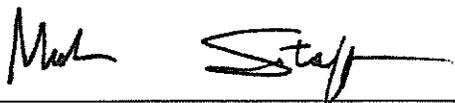
**PROPOSER ACKNOWLEDGMENT**

"The undersigned hereby declares that he/she has informed himself/herself fully in regard to all conditions to the work to be done, and that he/she has examined the RFP and Specifications for the work and comments hereto attached. The Vendor proposes and agrees, if this submission is accepted, to contract with the Board of Sumter County Commissioners, to furnish all necessary materials, equipment, labor and services necessary to complete the work covered by the RFP and Contract Documents for this Project. The Vendor agrees to accept in full compensation for each item the prices named in the schedules incorporated herein."

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**CONSULTANT'S FEE SCHEDULE MUST BE ATTACHED TO THIS PROPOSAL**

---

  
\_\_\_\_\_  
Signature

5-3-12  
\_\_\_\_\_  
Date

[  ] Check if exception(s) or deviation(s) to Specifications. Attach separate sheet(s) detailing reason and type for the exception or deviation.

***This document must be completed and returned with your Submittal***

**Statement of Terms & Conditions**  
**This document must be submitted with your proposal.**

**PUBLIC ENTITY CRIME:** A person or affiliate who has been placed on the convicted vendor list following a conviction for a public entity crime may not submit a Proposals/Bid on a contract to provide any goods or services to a public entity, for the construction or repair of a public building or public work, may not submit Proposals/Bids on leases of real property to a public entity, may not be awarded or perform work as a contractor, supplier, subcontractor, or consultant under a contract with any public entity, and may not transact business with any public entity in excess of the threshold amount provided in Section 287.017, for CATEGORY TWO for a period of 36 months from the date of being placed on the convicted vendor list.

**INDEMNIFICATION:** The Contractor agrees to indemnify and hold harmless Board of Sumter County Commissioners, and their elected officials, employees and volunteers from and against all claims, losses and expenses, including legal costs, arising out of or resulting from, the performance of this contract, provided that any such claims, damage, loss of expenses is attributed to bodily injury, sickness, disease, personal injury or death, or to injury to or destruction of tangible property including the loss or loss of use resulting there from and is caused in whole or in part by any negligent act or omission of the tenant.

**PROHIBITION OF LOBBYING:** During the black out period which is, the period between the time the submittals for Invitation to Bid or the Request for Proposals, or Qualifications, or information, as applicable, are received at Contracts / Purchasing and the time the Board awards the contract, no proposer, no lobbyist, principal, or other person may lobby, on behalf of a competing party in a particular procurement matter, any member of the Board, or any Board employee other than the Financial Services Manager. Violation of this provision may result in disqualification of violating party. All questions regarding this Request for Proposals (RFP) or Invitation to Bid (IBID) must be submitted in writing to the Board's Financial Services Manager.

**ANTI TRUST LAWS:** By submission of a signed RFP or IBID, the successful Vendor acknowledges compliance with all antitrust laws of the United States and the State of Florida, in order to protect the public from restraint of trade, which illegally increases prices.

**CONFLICT OF INTEREST:** The award of the contract hereunder is subject to the provisions of Chapter 112 of the Florida Statutes. Vendors shall disclose the name of any Officer, Director, Partner, Associate, or Agent who is also an Officer, Appointee, or Employee of any of the Boards at the time of the RFP or IBID, or at the time of occurrence of the Conflict of Interest thereafter.

**INTERPRETATION, CLARIFICATIONS AND ADDENDA:** No oral interpretations will be made to any vendor as to the meaning of the RFP/IBID Contract Documents. Any inquiry or request for interpretation received by the Financial Services Manager before the date listed herein will be given consideration. All such changes or interpretations will be made in writing in the form of an addendum and, if issued, will be distributed at or after the Pre-Proposals/Pre-Bid Conference, mailed or sent by available or electronic means to all attending prospective Submitters prior to the established RFP/IBID opening date. Each Vendor shall acknowledge receipt of such addenda in the space provided. In case any Proposer/Bidder fails to acknowledge receipt of such addenda or addendum, his offer will nevertheless be construed as though it had been received and acknowledged and the submission of his bid will constitute acknowledgment of the receipt of same. All addenda are a part of the RFP/IBID FORMS and each Proposer/Bidder will be bound by such addenda, whether or not received by him. It is the responsibility of each proposer/bidder to verify that he has received all addenda issued before RFP's/IBID's are opened. In the case of unit price items, the quantities of work to be done and materials to be furnished under this RFP/IBID Contract are to be considered as approximate only and are to be used solely for the comparison of RFP's/IBID's received. The Board and/or his CONSULTANT do not expressly or by implication represent that the actual quantities involved will correspond exactly therewith; nor shall the Vendor plead misunderstanding or deception because of such estimate or quantities of work performed or material furnished in accordance with the Specifications and/or Drawings and other Proposals/Bid Documents, and it is understood that the quantities may be increased or diminished as provided herein without in any way invalidating any of the unit or lump sum prices bid.

**GOVERNING LAWS AND REGULATIONS:** The Vendor is required to be familiar with and shall be responsible for complying with all federal, state and local laws, ordinances, rules and regulations that in any manner affect the work.

**PROPRIETARY/CONFIDENTIAL INFORMATION:** Vendors are hereby notified that all information submitted as part of, or in support of RFP's/IBID's, will be available for public inspection thirty days after opening of the RFP's/IBID's or until a short list is recommended whichever comes first, in compliance with Chapter 119, and 287 of the Florida Statutes. Any person wishing to view the RFP's/IBID's must make an appointment by calling the Financial Services Manager at (352) 793-0200. All RFP's/IBID's submitted in response to this solicitation become the property of the Board. Unless information submitted is proprietary, copy written, trademarked, or patented, the Board reserves the right to utilize any or all information, ideas, conceptions, or portions of any RFP/IBID, in its best interest.

**TAXES:** The Board of Sumter County Commissioners is exempt from any taxes imposed by the State and/or Federal Government. Exemption certificates will be provided upon request.

**NON-COLLUSION DECLARATION:** By signing this RFP/IBID, all Vendors shall affirm that they shall not collude, conspire, connive or agree, directly or indirectly, with any other Proposer, firm, or person to submit a collusive or sham Proposals in connection with the work for which their RFP/IBID has been submitted; or to refrain from Bidding in connection with such work; or have in any manner, directly or indirectly, sought by person to fix the price or prices in the RFP/IBID or of any other Bidder, or to fix any overhead, profit, or cost elements of the RFP/IBID price or the RFP/IBID price of any other Bidder, or to secure through any collusion, conspiracy, connivance, or unlawful agreement any advantage against any other Bidder, or any person interested in the proposed work.

**PROPOSER RESPONSIBILITY:** Invitation by the Boards to vendors is based on the recipient's specific request and application to DemandStar by Onvia at [www.DemandStar.com](http://www.DemandStar.com) [(800) 711-1712] or as the result of response by the public to the legal advertisements required by State law. Firms or individuals submit their responses on a voluntary basis, and therefore are not entitled to compensation of any kind.

**OWNERSHIP OF SUBMITTALS:** All responses, inquiries or correspondence relating to or in reference to this RFP/IBID, and all other reports, charts, displays, schedules, exhibits and other documentation submitted by the vendors will become the property of the Board. Reference to literature submitted with a previous RFP/IBID will not relieve the Bidder from including any required documents with this RFP/IBID.

**EXAMINATION OF BID DOCUMENTS:** Each Bidder shall carefully examine the RFP/IBID Document to ensure all pages have been received, all drawings and/or Specifications and other applicable documents are included, and shall inform himself thoroughly regarding any and all conditions and requirements that may in any manner affect cost, progress or performance of the work to be performed under the Contract. Ignorance on the part of the CONTRACTOR will in no way relieve him of the obligations and responsibilities assumed under the Contract.

**VENDOR RESPONSIBILITY:** Vendors are fully and completely responsible for the labeling, identification and delivery of their submittals. The Financial Services Manager will not be responsible for any mislabeled or misdirected submissions, nor those handled by delivery persons, couriers, or the US Postal Service.

**DRUG FREE WORKPLACE:** All Proposers/Bidders shall submit the enclosed, duly signed and notarized form entitled "Drug Free Workplace Certificate". The Drug Free Workplace Vendor shall have the burden of demonstrating that his program complies with Section 287.087 of the Florida Statutes, and any other applicable state law.

**BOARD OF SUMTER COUNTY COMMISSIONERS,** are political subdivisions of the State of Florida, and reserve the right to reject any and/or all submittals, reserve the right to waive any informalities or irregularities in the examination process, and reserve the right to award contracts and/or in the best interest of the Boards. Submittals not meeting stated minimum terms and qualifications may be rejected by the Boards as non-responsive. The Boards reserve the right to reject any or all submittals without cause. The Boards reserves the right to reject the submission of any Vendor in arrears or in default upon any debt or contract to the Boards, or who has failed to perform faithfully any previous contract with the Boards or with other governmental agencies.

**PUBLIC RECORDS LAW:** Correspondence, materials and documents received pursuant to this RFP/IBID become public records subject to the provisions of Chapter 119, Florida Statutes.

**VERIFICATION OF TIME:** Nextel time is hereby established as the Official Time of the Boards.

**PREPARATION OF PROPOSALS/IBIDS:**

**Signature of the Bidder:** The Bidder must sign the RFP/IBID FORMS in the space provided for the signature. If the Proposer/Bidder is an individual, the words "doing business as \_\_\_\_\_" must appear beneath such signature. In the case of a partnership, the signature of at least one of the partners must follow the firm name and the words, "Member of the Firm" should be written beneath such signature. If the Proposer/Bidder is a corporation, the title of the officer signing the RFP/IBID on behalf of the corporation must be stated and evidence of his authority to sign the RFP/IBID must be submitted. The Proposer/Bidder shall state in the RFP/IBID FORMS the name and address of each person interested therein.

**Basis for Bidding:** The price proposed for each item shall be on a lump sum or unit price basis according to specifications on the RFP/IBID FORM. The proposed prices shall remain unchanged for the duration of the Contract and no claims for cost escalation during the progress of the work will be considered, unless otherwise provided herein.

**Total Proposed Price/Total Contract Sum Proposed:** If applicable, the total price bid for the work shall be the aggregate of the lump sum prices proposed and/or unit prices multiplied by the appropriate estimated quantities for the individual items and shall be stated in figures in the appropriate place on the RFP/IBID FORM. In the event that there is a discrepancy on the RFP/IBID FORM due to unit price extensions or additions, the corrected extensions and additions shall be used to determine the project bid amount.

**TABULATION:** Those wishing to receive an official tabulation of the results of the opening of this RFP/IBID are to submit a self-addressed, stamped business size (No. 10) envelope, prominently marked on the front (lower left side, with the RFP identification). Tabulation requested by telephone, fax or electronic media will not be accepted.

**OBLIGATION OF WINNING BIDDER:** The contents of the RFP/IBID of the successful proposer/bidder will become contractual obligations if acquisition action ensues. Failure of the successful Proposer/Bidder to accept these obligations in a contract may result in cancellation of the award and such vendor may be removed from future participation.

**AWARD OF BID:** It is the Boards' intent to select a vendor within sixty (60) calendar days of the deadline for receipt of Proposals/IBID. However, Proposals/IBID must be firm and valid for award for at least ninety (90) calendar days after the deadline for receipt of the RFP/IBID.

**ADDITIONAL REQUIREMENTS:** The firms shall furnish such additional information as the Boards may reasonably require. This includes information which indicates financial resources as well as ability to provide the services. The Boards reserve the right to make investigations of the qualifications of the firm as it deems appropriate.

**PREPARATION COSTS:** The Boards shall not be obligated or be liable for any costs incurred by Proposers/Bidders prior to issuance of a contract. All costs to prepare and submit a response to this RFP/IBID shall be borne by the Proposer/Bidder.

**TIMELINESS:** All work will commence upon authorization from the Boards' representative (Financial Services Manager). All work will proceed in a timely manner without delays. The Contractor shall commence the work UPON RECEIPT OF NOTICE TO PROCEED and/or ORDER PLACED (PURCHASE ORDER PRESENTED), and shall deliver in accordance to the terms and conditions outlined and agreed upon herein.

**DELIVERY:** All prices shall be FOB Destination, Sumter County, Florida, inside delivery unless otherwise specified.

**ADDITIONAL SERVICES/PURCHASES BY OTHER PUBLIC AGENCIES ("PIGGY-BACK"):** The Vendor by submitting a Bid acknowledges that other Public Agencies may seek to "Piggy-Back" under the same terms and conditions, during the effective period of any resulting contract – services and/or purchases being offered in this Bid, for the same prices and/or terms proposed. Vendor has the option to agree or disagree to allow contract Piggy-Backs on a case-by-case basis. Before a Public Agency is allowed to Piggy-Back any contract, the Agency must first obtain the vendor's approval – without the vendor's approval, the seeking Agency cannot Piggy-Back.

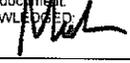
**PLANS, FORMS & SPECIFICATIONS:** Bid Packages are available from the Financial Services Manager. These packages are available for pickup or by mail. If requested to mail, the Proposer/Bidder must supply a courier account number (UPS, FedEx, etc). Proposers/Bidders are required to use the official RFP/IBID FORMS, and all attachments (itemized herein, are to be submitted as a single document. Any variation from the minimum specifications must be clearly stated on the RFP/IBID FORM and/or Exceptions/Deviations Sheet(s). Only one set of plans, forms, and specifications will be furnished each company or corporation interested in submitting a Proposals/bid. RFP/IBID FORM documents for this project are free of charge and are available on-line and are downloadable (vendor must pay any DemandStar fees or any shipping).

**MANUFACTURER'S NAME AND APPROVED EQUIVALENTS:** Any manufacturer's names, trade names, brand names, information and/or catalog numbers listed in a specification are for information and not intended to limit competition unless otherwise indicated. The Proposer/Bidder may offer any brand for which he is an authorized representative, which meets or exceeds the RFP/IBID specification for any item(s). If RFP's/IBID's are based on equivalent products, indicate on the RFP/IBID FORM the manufacturer's product name and literature, and/or complete specifications. Reference to literature submitted with a previous RFP/IBID will not satisfy this provision. The Proposer/Bidder shall explain in detail the reason(s) why the proposed equivalent will meet the specifications and not be considered an exception thereto. RFP's/IBID's which do not comply with these requirements are subject to rejection. RFP's/IBID's lacking any written indication of intent to quote an alternate brand will be received and considered in complete compliance with the specifications as listed on the RFP/IBID FORM. The Financial Services Manager is to be notified, in writing, of any proposed changes in materials used, manufacturing process, or construction. However, changes shall not be binding upon the Boards unless evidenced by a Change Notice issued and signed by the Financial Services Manager, or designated representative.

**QUANTITIES:** The quantities as specified in this RFP/IBID are estimates only and are not to be construed as guaranteed minimums.

**SAMPLES:** Samples of items, when called for, shall be furnished free of expense, and if not destroyed may, upon request, be returned at the Proposer's/Bidder's expense. Each sample shall be labeled with the Proposer's/Bidder's name, manufacturer brand name and number, RFP/IBID number and item reference. Samples of successful Proposers/Bidder's items may remain on file for the term of the contract. Request for return of samples shall be accompanied by instructions which include shipping authorization and must be received at time of opening. Samples not returned may be disposed of by the Boards within a reasonable time as deemed appropriate.

**DOCUMENT RE-CREATION:** Vendor may choose to re-create any document(s) required for this solicitation, but must do so at his own risk. All required information in the original Board format must be included in any re-created document. Submittals may be deemed non-responsive if required information is not included in any re-created document.

ACKNOWLEDGED:  5-3-12  
 (Signature and Date)

**REFERENCE OF SIMILAR PROJECT EXPERIENCE**

\*Please see the attached document for additional references.

Owner / Business Name: Monroe County, Florida		
Project Location / Address: 1100 Simonton Street 2-216		
City: Key West	State: Florida	Zip Code: 33040
Point of Contact: Judy Clark	Dates of Work: 2005-2006	
Phone Number: 305-295-4329	Fax Number: 305-295-4321	
E-mail Address: Clarke-Judith@monroecounty-fl.gov		
Project Name: Debris Removal-Monroe County		
Brief Description of Project: Clearance of hurricane generated debris following Hurricanes Dennis, Katrina, Rita, and Wilma.		

Owner / Business Name: Martin County, Florida		
Project Location / Address: 2151 SE Aviation Way		
City: Stuart	State: Florida	Zip Code: 34996
Point of Contact: Darrell Wright	Dates of Work: 2004-2006	
Phone Number: 772-260-6066	Fax Number: 772-221-1466	
E-mail Address: dwight@martin.fl.us		
Project Name: Debris Removal-Martin County		
Brief Description of Project: Clearance of hurricane generated debris following Hurricanes Jeanne and Frances (2004) and Hurricane Wilma (2005). DRC removed 1,046,669 cubic yards of debris and 347 stumps for storms Jeanne and Frances. For Hurricane Wilma, DRC removed 335,032 cubic yards of debris.		

Owner / Business Name: Escambia County, Florida		
Project Location / Address: 223 Palafox Place, Suite 300		
City: Pensacola	State: Florida	Zip Code: 32501
Point of Contact: Claudia Simmons	Dates of Work: September 2004-February 2006	
Phone Number: 850-595-4987	Fax Number: 850-595-4923	
E-mail Address: claudia_simmons@co.escambia.fl.us		
Project Name: Clearing and Restoration-Escambia County, Florida		
Brief Description of Project: Clearing and restoration of approximately 15 miles of Pensacola, Florida beaches destroyed by Hurricane Ivan. Removal and cleaning of beach sand, dune restoration, and removal of remaining debris. Debris removal and condemnation of beachfront structures and management of ROE project. Approximately		

***This document must be completed and returned with your Submittal***

1.7 million cubic yards of debris removed.

**CONTRACTOR'S AFFIDAVIT**

State of ~~Florida~~ Alabama  
County of Mobile

Before me personally appeared Mark Stafford who is (title)  
Chief Operating Officer

of (the company described herein) DRC Emergency Services, LLC being duly sworn, deposes and says that the foregoing statements are a true and accurate statement of the position of said organization as of the date thereof, and, that the statements and answers to the foregoing experience questionnaire are correct and true as of the date of this affidavit; and, that he/she understands that intentional inclusion of false, deceptive, or fraudulent statements of this application constitutes fraud; and, agrees to furnish any pertinent information requested by The Sumter County Board of County Commissioner deemed necessary to verify the statements made in this application or regarding the ability, standing and general reputation of the applicant.

Personally Known  or Produced Identification \_\_\_\_\_

Sworn to and subscribed before me this 3<sup>rd</sup> day of May, 2012

Erika M Hunt, Erika M Hunt

NOTARY PUBLIC STATE OF ALABAMA AT LARGE  
MY COMMISSION EXPIRES: Apr 18, 2014  
NOTARY PUBLIC - STATE OF FLORIDA Alabama  
(Signature of Notary Public)

(Print Name of Notary Public)

(seal)

***This document must be completed and returned with your Submittal***



**DRC Emergency Services, LLC**  
500 South Australian Ave. Suite 600 • West Palm Beach, FL 33401  
Phone: (561) 820-4877 • Fax: (251) 343-5554

### **ADDITIONAL REFERENCES**

#### **Hurricane Katrina - Debris Removal - Plaquemines Parish, Louisiana**

8056 Highway 23, Suite 308

Belle Chasse, LA 70037

Tel: (504) 274-2460 or (504) 329-1286 Fax: (504) 274-2463

POC: Billy Nungesser, Parish President

[bnungesser@plaqueminesparish.com](mailto:bnungesser@plaqueminesparish.com)

Project Team: DRC

Performance Period: May 2007 - 2010

Approximate fee for services: \$37,500,000.00

Brief description of service In the wake of Hurricane Katrina, DRC was contracted by the Plaquemines Parish Government to provide debris removal ROE, canal debris removal, ditch and culvert debris removal, repairs to the Port Sulphur Government Building, replacement of the Buras Auditorium and the District 8 Council Building.

Quantity of debris removed: 410,333.10 cu yd

#### **Hurricane Ike Debris Management - City of Houston**

Address: 611 Walker Street, 12th Floor

Houston, Texas 77002

Tel: 713-837-9103 Fax: (713) 837-9110

POC: Vic Ayres-Deputy Director or Harry Hayes - Director of Solid Waste

[SWDDirector@cityofhouston.net](mailto:SWDDirector@cityofhouston.net)

Project Team: DRC

Performance period: September 2008- 2009

Approximate fee for services: \$58,104,612.00

Brief description of project: Emergency hurricane debris clearing and removal for the City of Houston in the aftermath of Hurricane Ike.

Quantity of debris removed: 5,035,439.18 total cubic yards

#### **Hurricane Gustav Debris Removal - Louisiana – Lafayette Consolidated Government**

Address: 705 W. University Ave.

Lafayette, Louisiana 70506

Tel: 337-291-8502 Fax: (337) 291-5696

POC: Tom Carroll, Director of Public Works

[tcarroll@lafayettegov.com](mailto:tcarroll@lafayettegov.com)

Location of project: Lafayette, LA

Project Team: DRC

Performance period: September – December 2008

Approximate fee for services: \$4,506,624.12

Brief description of service: Debris removal in Lafayette in the aftermath of Hurricane Gustav.

Quantity of debris removed: 276,038 cu yd

**Hurricane Katrina/Rita - Remediation and Disposal of Vehicles and Vessels - Louisiana  
Department of Environmental Quality**

602 N. 5<sup>th</sup> Street

Baton Rouge, LA 70802

Tel: (225) 219-3266 Fax: (225) 219-3708

POC: John Rogers, Environmental Services Scientist

[John.rogers@la.gov](mailto:John.rogers@la.gov)

Location of project: New Orleans and surrounding areas

Project Team: DRC

Performance period: June 2006 – October 2007

Approximate fee for services: \$15,000,000

Brief description of service: Hurricane Katrina Removal of Vehicles and Vessels, Vessel Recovery

Quantity of debris removed: Removal/Recovery of approximately 10,640 vehicles, 761 vessels and 193 trailers

**Winter Ice Storm 2006 - Debris/Tree Removal - Town of Amherst, New York**

1042 North Forest Road

Williamsville, New York 14221

Tel: (716) 631-5990

POC: Robert Anderson, Superintendent of Highways

[randerson@amherst.ny.us](mailto:randerson@amherst.ny.us)

Project Team: DRC

Performance period: October 2006 – December 2006

Approximate fee for services: \$12,000,000

Brief description of service: DRC responded to Amherst, New York in the aftermath of the 2006 Winter Ice Storm "October Surprise".

Quantity of debris removed: approximately 800,000 cubic yards of debris and 30,000 trees.

**Hurricane Katrina-Louisiana Department of Transportation and Development**

Address: 3300 Mac Arthur Drive

Alexandria, LA 71307

Tel: 225-379-1836 Fax: 225-379-1861

POC: Rhett A. Desselle- Assistant District 08 Administer of Operations

[Rhett.Desselle@la.gov](mailto:Rhett.Desselle@la.gov)

Project Team: DRC

Performance period: September 2005 – June 2006

Approximate fee for services: Over \$105,000,000

Brief Description of Service: In the wake of Hurricane Katrina in September 2005, DRC was contracted by the Louisiana Department of Transportation and Development to provide

debris removal in thirteen parishes including the most heavily affected parishes Orleans, St. Bernard, Plaquemines, Jefferson, and St. Tammany

**DRUG FREE WORKPLACE CERTIFICATE**

I, the undersigned, in accordance with Florida Statute 287.087, hereby certify that,

Mark Stafford

(print or type name of firm)

- Publishes a written statement notifying that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the workplace named above, and specifying actions that will be taken against violations of such prohibition.
- Informs employees about the dangers of drug abuse in the work place, the firm's policy of maintaining a drug free working environment, and available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug use violations.
- Gives each employee engaged in providing commodities or contractual services that are under Proposals or bid, a copy of the statement specified above.
- Notifies the employees that as a condition of working on the commodities or contractual services that are under Proposals or bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, please or guilty or nolo contendere to, any violation of Chapter 1893, or of any controlled substance law of the State of Florida or the United States, for a violation occurring in the work place, no later than five (5) days after such conviction, and requires employees to sign copies of such written (\*) statement to acknowledge their receipt.
- Imposes a sanction on, or requires the satisfactory participation in, a drug abuse assistance or rehabilitation program, if such is available in the employee's community, by any employee who is so convicted.
- Makes a good faith effort to continue to maintain a drug free work place through the implementation of the drug free workplace program.
- "As a person authorized to sign this statement, I certify that the above named business, firm or corporation complies fully with the requirements set forth herein".

Mark Stafford

Authorized Signature

5-3-12

Date Signed

State of: Alabama

County of: Mobile

Sworn to and subscribed before me this 3<sup>rd</sup> day of May, 2012

Personally known  or Produced Identification \_\_\_\_\_  
(Specify Type of Identification)

Eric M Hunt  
Signature of Notary

NOTARY PUBLIC STATE OF ALABAMA AT LARGE  
MY COMMISSION EXPIRES: Apr 13, 2014

My Commission Expires \_\_\_\_\_

(seal)

***This document must be completed and returned with your Submittal***

Package or alternate RFP submitted:

- RFP Cover Page. This is to be used as the first page of the RFP. This form must be fully completed and signed by an authorized officer of the vendor.
- Proposer's Certification / Addenda Acknowledgement Form.
- Qualification Form for Board of Sumter County Commissioners
- Statement of Terms and Conditions - statement must be signed and returned with the RFP form.
- A sworn, notarized Statement of Reference and Similar Project Experience Form.
- A sworn, notarized Drug Free Work Place Certificate must accompany each Proposal Package or alternate RFP.
- N/A A separate sheet or sheets, clearly identified and numbered, of Exceptions or Deviations from the minimum specifications, must be attached to the Proposal Form (if applicable).
- Proposal Document Checklist of Items Required to be Submitted.
- Cost Proposal Form (Fee Rate Schedule included in the Scope of Services).
- One (1) original, one (1) electronic version on a CD or Flash Drive of the original RFP in its entirety not password protected, and three (3) copies of the original RFP packet.
- Hold Harmless Agreement
- A Certificate of Insurability, acceptable to the County, shall accompany each Qualification or alternate proposal, in the amounts as prescribed by State and Sumter County BOCC
  - o Liability Insurance: The submitter shall purchase and maintain such insurance as will protect him/her from claims which may arise out of or result from the vendor's operations under the terms and conditions of the RFP. Liability insurance shall be obtained at the vendor's expense and in his/her name as the insured, which Certificate shall show Sumter County Board of County Commissioners as additional name insured. Liability insurance shall be provided on a form approved by Sumter County Board of County Commissioners and shall include endorsements for contractual liability and such other endorsements appropriate for the work required by this RFP as may be required by the Sumter County BOCC. The limit of liability for this coverage shall not be less than \$1,000,000 single event limit.
  - o Automobile Liability Insurance covering all automobiles and trucks the vendor may use in connection with this RFP. The limit of liability for this coverage shall not be less than \$500,000 CSL per occurrence for bodily injury and property damage. This is to include owned, hired, and non-owned vehicles.
  - o Workers' Compensation Insurance, as required by the State of Florida.

All insurance policies shall be written on companies authorized to do business in the State of Florida and satisfactory to the Sumter County BOCC. Prior to commencing services pursuant to the award of this RFP, the Contractor shall furnish to the Sumter County BOCC certificates of insurance showing the required coverage has been procured and paid for in advance. Within thirty (30) days prior to expiration, the Contractor shall provide the Sumter County BOCC with proof that required coverage has been extended.

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Date: 5-3-12



I, Mark Stafford (name), an authorized officer of DRC Emergency Services, LLC (company/vendor), confirm that the above listed documents are provided in our company's RFP being submitted to Sumter County and confirm I have read and understand the RFP document in its entirety.

#### EXAMINATION OF PROPOSALS DOCUMENTS

- Each vendor shall carefully examine the Scope of Work and other applicable documents,

**PROPOSED FEE RATE SCHEDULE FOR DEBRIS HAULING SERVICES**

All rates include the cost of the operator, supervision, maintenance, fuel repairs, overhead, profit, insurance, and any other costs associated with equipment and personnel. I will adhere to the current FEMA reimbursement rates.

**EMERGENCY DEBRIS REMOVAL-NATURAL DISASTER-DEBRIS REMOVAL**

Phase I – Collection, hauling to staging site, reduction

Description	Unit	*Estimated Quantity	Price	Total
Loading and Hauling Debris to a TDS (Price to include MOT)	Cubic Yard	1,000,000	\$6.18	\$6,180,000.00
Reduction by Grinding at the TDS	Cubic Yard	100,000	\$2.12	\$212,000.00
Reduction by Incineration at the TDS	Cubic Yard	900,000	\$0.88	\$792,000.00
<b>STUMPS</b>				
24"-48" Diameter Stump Removal	Each	100	\$200.00	\$20,000.00
>48" Diameter Stump Removal	Each	25	\$300.00	\$7,500.00
Sweeping Curb and Gutter	Hour	250	\$30.00	\$7,500.00
Vacuum Inlets	Hour	150	\$42.00	\$6,300.00
Removal of Hanging Limbs (>2" @ break)	Each	75	\$78.50	\$5,887.50
Leaning Trees (>6" @ 4.5' above ground)	Each	50	\$300.00	\$15,000.00
Loading and Hauling C&D debris	Cubic Yard	5,000	\$9.18	\$45,900.00
White Goods and Hazardous	Each	125	\$45.00	\$5,625.00
Household Waste Disposal	Cubic Yard	50	\$12.42	\$621.00
Freon Recovery	Gallons	100	\$40.00	\$4,000.00

Phase II – loading of reduce material, final disposal

Description	Unit	*Estimated Quantity	Price	Total
Loading and Hauling Reductions to a Final Disposition Site	Cubic Yard	100,000	\$5.40	\$540,000.00

**Disposal/Tipping Fees – Pass Thru**

**TOTAL BID     \$7,842,333.50**

\*Estimated Quantities used for determining low bidder only. Quantities are not intended to be an estimate of the actual quantities expected for this contract. Payment will be made based on actual units of work performed as approved by the Engineer.

\*\* If a pay item is left blank or N/A is used, the bid may be declared irregular and the DOPW may reject the proposal.

**HOLD HARMLESS AGREEMENT**

The Contractor/Vendor is required to purchase and maintain minimum limits of \$1,000,000 per occurrence for all liability, which includes general liability and, if applicable, automobile liability. Other coverage may be required where applicable.

The Contractor/Vendor agrees to hold the Board of Sumter County Commissioners harmless against all claims for bodily injury, sickness, disease, death or personal injury or damage to property or loss of use resulting there from, arising out of the agreement, unless such claims are a result of the County's sole negligence.

The Contractor/Vendor shall purchase and maintain workers' compensation insurance for all workers' compensation obligations imposed by state law and employer's liability limits of at least \$100,000 each accident and \$100,000 each employee/\$500,000 policy limit for disease. Even if the Contractor/Vendor is not required by state law to secure workers' compensation insurance, the Contractor/Vendor shall purchase and maintain worker's compensation insurance in order to perform or provide services to Sumter County. This is the standard requirement however; the Financial Services Department can perform a special review as needed on a case-by-case basis for the Contractor/Vendor.

The Contractor/Vendor shall also purchase any other coverage required by law for the benefit of employees.

Required insurance shall be documented in Certificates of Insurance and shall be provided to the County representative requesting the service.

By signature upon this form the Contractor/Vendor stipulates that he/she agrees to the Hold Harmless Agreement, and to abide by all insurance requirements.

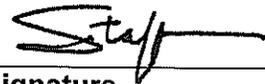
DRC Emergency Services, LLC

**Contractor/Vendor-Print Name**

Disaster Debris Hauling Services

RFP # 010-0-2012/AT

**Project Name**



**Signature**

5-3-12

**Date**

The effective date of this Hold Harmless Agreement shall be from 5-3-12 until 5-3-13.

(The effective dates shall be either the anticipated duration of the project or the current FY.)

***This document must be completed and returned with your Submittal***



# CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)  
05/03/2012

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

**IMPORTANT:** If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

<b>PRODUCER</b> MCGRIFF, SEIBELS & WILLIAMS OF TEXAS, INC. 5080 Spectrum Dr., Suite 900E Addison, TX 75001	<b>CONTACT NAME:</b> PHONE (A/C, No, Ext): (469) 232-2100      FAX (A/C, No): E-MAIL ADDRESS:														
	<table border="1"> <thead> <tr> <th>INSURER(S) AFFORDING COVERAGE</th> <th>NAIC #</th> </tr> </thead> <tbody> <tr> <td>INSURER A :Ironshore Specialty Insurance</td> <td></td> </tr> <tr> <td>INSURER B :United States Fire Insurance Company</td> <td></td> </tr> <tr> <td>INSURER C :Zurich American Insurance Co</td> <td></td> </tr> <tr> <td>INSURER D :</td> <td></td> </tr> <tr> <td>INSURER E :</td> <td></td> </tr> <tr> <td>INSURER F :</td> <td></td> </tr> </tbody> </table>		INSURER(S) AFFORDING COVERAGE	NAIC #	INSURER A :Ironshore Specialty Insurance		INSURER B :United States Fire Insurance Company		INSURER C :Zurich American Insurance Co		INSURER D :		INSURER E :		INSURER F :
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INSURER E :															
INSURER F :															
<b>INSURED</b> DRC Emergency Services, LLC 740 Museum Drive Mobile, AL 36608-1940															

**COVERAGES**      **CERTIFICATE NUMBER:** XQ5NNKLG      **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL SUBR INSR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
A	<b>GENERAL LIABILITY</b> <input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PROJECT <input type="checkbox"/> LOC	X	001114301	07/28/2011	01/28/2013	EACH OCCURRENCE	\$ 1,000,000
						DAMAGE TO RENTED PREMISES (Ea occurrence)	\$ 100,000
						MED EXP (Any one person)	\$ 0
						PERSONAL & ADV INJURY	\$ 1,000,000
						GENERAL AGGREGATE	\$ 10,000,000
						PRODUCTS - COMP/OP AGG	\$ 2,000,000
							\$
B	<b>AUTOMOBILE LIABILITY</b> <input checked="" type="checkbox"/> ANY AUTO ALL OWNED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS <input type="checkbox"/> SCHEDULED AUTOS NON-OWNED AUTOS	X	1337318334	01/20/2012	01/20/2013	COMBINED SINGLE LIMIT (Ea accident)	\$ 1,000,000
						BODILY INJURY (Per person)	\$
						BODILY INJURY (Per accident)	\$
						PROPERTY DAMAGE (Per accident)	\$
						Comp. \$500 deductible	Coil. \$500 deductible
A	<b>UMBRELLA LIAB</b> <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED      RETENTION \$ 10,000	X	001114401 Follow Form	07/28/2011	01/28/2013	EACH OCCURRENCE	\$ 10,000,000
						AGGREGATE	\$ 10,000,000
							\$
C	<b>WORKERS COMPENSATION AND EMPLOYERS' LIABILITY</b> ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below Y / N      N / A		WC4647260-00 Includes USH&L	01/20/2012	01/20/2013	<input checked="" type="checkbox"/> WC STATUTORY LIMITS <input type="checkbox"/> OTHER	
						E.L. EACH ACCIDENT	\$ 1,000,000
						E.L. DISEASE - EA EMPLOYEE	\$ 1,000,000
						E.L. DISEASE - POLICY LIMIT	\$ 1,000,000
A	<b>CONTRACTORS POLLUTION INCLD.</b> Liability During Transportation, fines, penalties, clean up, punitive damage. Occurrence form		000108002	01/19/2012	01/19/2013	Each Occurrence	\$ 5,000,000
						Policy Aggregate	\$ 5,000,000
						Deductible Each Loss	\$ 10,000
							\$

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required)

Re: Disaster Debris Hauling Services. RFP # 010-0-2012/AT.

## CERTIFICATE HOLDER

Sumter County Board of County Commissioners  
7375 Powell Road  
Wildwood, FL 34785

## CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE



STATE OF FLORIDA

DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD
1940 NORTH MONROE STREET
TALLAHASSEE FL 32399-0783

(850) 487-1395

JAMES, STEVEN PATRICK DIR
DRC EMERGENCY SERVICES LLC
740 MUSEUM DRIVE
MOBILE AL 36608

Congratulations! With this license you become one of the nearly one million Floridians licensed by the Department of Business and Professional Regulation.

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Commission at the Department is: License Efficiently, Regulate Fairly. We constantly strive to serve you better so that you can serve your customers.

STATE OF FLORIDA AC# 5072184
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
CRL1330086 08/04/10 108023326
CERTIFIED RESIDENTIAL CONTRACTOR
JAMES, STEVEN PATRICK DIR
DRC EMERGENCY SERVICES LLC
IS CERTIFIED under the provisions of Ch. 489 FS
Expiration date: AUG 31, 2012 110080401986

DETACH HERE

C# 5072184
STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
CONSTRUCTION INDUSTRY LICENSING BOARD
SEQ# L10080401986
DATE BATCH NUMBER LICENSE NBR
08/04/2010 108023326 CRL1330086
The RESIDENTIAL CONTRACTOR
Named below IS CERTIFIED
Under the provisions of Chapter 489 FS.
Expiration date: AUG 31, 2012
JAMES, STEVEN PATRICK DIR
DRC EMERGENCY SERVICES LLC
740 MUSEUM DRIVE
MOBILE AL 36608
CHARLIE CRIST GOVERNOR CHARLIE LIEM SECRETARY
DISPLAY AS REQUIRED BY LAW

# *State of Florida*

## *Department of State*

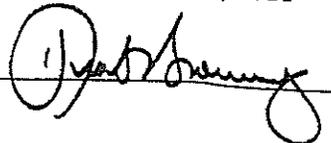
I certify from the records of this office that DRC EMERGENCY SERVICES, LLC is a limited liability company organized under the laws of Alabama, authorized to transact business in the State of Florida, qualified on July 18, 2005.

The document number of this limited liability company is M05000003946.

I further certify that said limited liability company has paid all fees due this office through December 31, 2011, that its most recent annual report was filed on March 15, 2011, and its status is active.

I further certify that said limited liability company has not filed a Certificate of Withdrawal.

*Given under my hand and the Great Seal of Florida, at Tallahassee, the Capital, this the Seventeenth day of March, 2011*



*Secretary of State*



Authentication ID: 000197848420-031711-M05000003946

To authenticate this certificate, visit the following site, enter this ID, and then follow the instructions displayed.

<https://efile.sunbiz.org/certauthver.html>



Employment Eligibility Verification

Welcome  
Jamie Lovitte

User ID  
JLOV1969

Last Login  
12:05 PM - 01/05/2011 Log Out



- Home
- My Cases
- New Case
- View Cases
- My Profile
- Edit Profile
- Change Password
- Change Security Questions
- My Company
- Edit Company Profile
- Add New User
- View Existing Users
- Close Company Account
- My Reports
- View Reports
- My Resources
- View Essential Resources
- Take Tutorial
- View User Manual
- Contact Us

## Company Information

**Company Name:** DRC Emergency Services, LLC

[View / Edit](#)

**Company ID Number:** 99249

**Doing Business As (DBA) Name:**

**DUNS Number:**

### Physical Location:

**Address 1:** 740 Museum Drive

**Address 2:**

**City:** Mobile

**State:** AL

**Zip Code:** 36608

**County:** MOBILE

### Mailing Address:

**Address 1:**

**Address 2:**

**City:**

**State:**

**Zip Code:**

### Additional Information:

**Employer Identification Number:** 631283729

**Total Number of Employees:** 20 to 99

**Parent Organization:**

**Administrator:**

**Organization Designation:**

**Employer Category:**

**NAICS Code:** 561 - ADMINISTRATIVE AND SUPPORT SERVICES

[View / Edit](#)

**Total Hiring Sites:** 1

[View / Edit](#)

**Total Points of Contact:** 4

[View / Edit](#)

[View MOU](#)